

**TOWN OF TIMNATH, COLORADO
RESOLUTION NO. 39, SERIES 2025**

**A RESOLUTION ADOPTING THE PARKS RECREATION OPEN SPACE AND
TRAILS (PROST) MASTER PLAN**

WHEREAS, the Town Council of the Town of Timnath ("Town") pursuant to C.R.S. § 31-15-103, has the power to pass resolutions; and

WHEREAS, Per Sec. 3.11.1 of the Town of Timnath Home Rule Charter the Council shall prescribe the rules of procedure governing meetings; and

WHEREAS, Town staff conducted public outreach through a statistically valid survey, several pop-up engagements at events and local businesses, and using YourTimnath digital platform to engage residents; and

WHEREAS, the Town Staff and the Town Council held work session reviewing the DRAFT PROST Master Plan on March 25, 2025; and

WHEREAS, the PROST Committee has reviewed the PROST Master Plan; and

WHEREAS, the DRAFT PROST Master Plan was available for public comment on YourTimnath for two weeks for residents to provide feedback; and

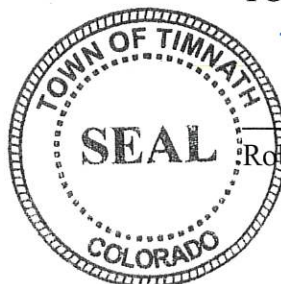
WHEREAS, the Town Council is familiar with the PROST Master Plan and finds it to be in the best interest of the Town, its residents, and the general public to adopt the PROST Master Plan.

BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF TIMNATH, COLORADO:

Section 1. Approval

The Town Council hereby approves the Parks, Recreation, Open Space and Trails Master Plan.

INTRODUCED, MOVED, AND ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF TIMNATH, ON MAY 27, 2025.



TOWN OF TIMNATH, COLORADO

A handwritten signature in blue ink, appearing to read "Robert Axmacher", is written over a horizontal line.

Robert Axmacher, Mayor

ATTEST:

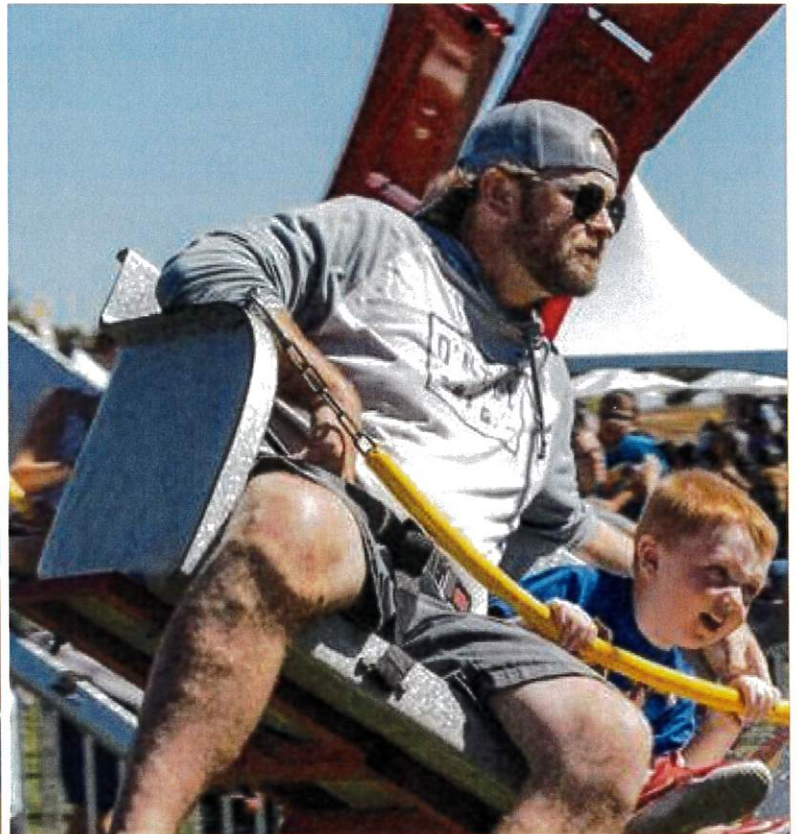
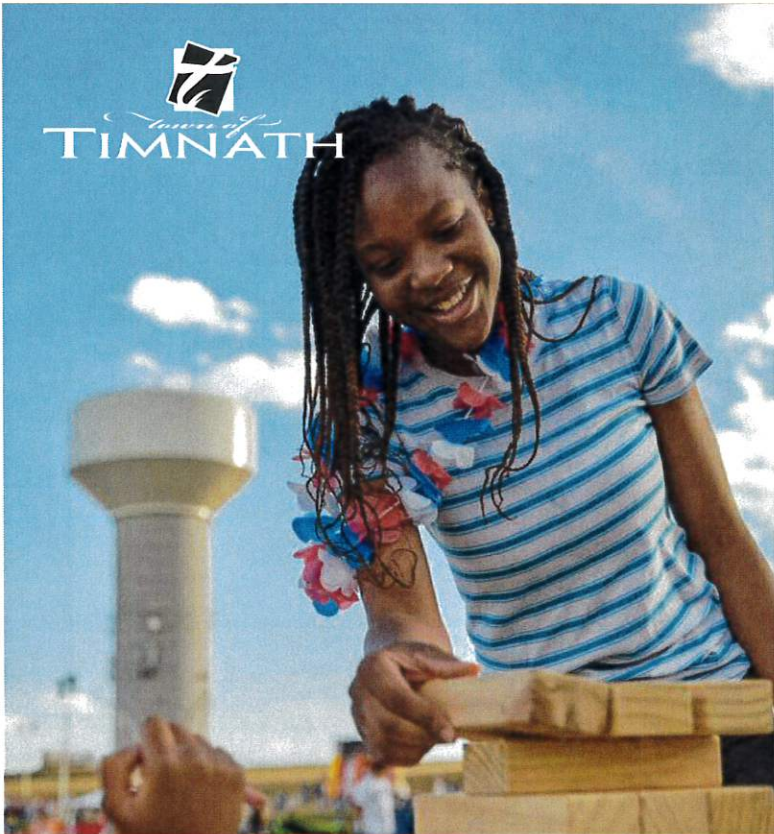


Milissa Peters-Garcia, MMC

Town Clerk

EXHIBIT A

TIMNATH PARKS RECREATION OPEN SPACE AND TRAILS (PROST) MASTER PLAN



MASTER PLAN

Parks, Recreation,
Open Space,
and Trails





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Acknowledgments

Timnath Town Council

- Mayor Robert Axmacher
 - Mayor Pro-Tem Luke Wagner
 - Council Member Lisa Laake
 - Council Member Jeramie Holt
 - Council Member Bill Jenkins
-

Timnath Parks, Recreation, Open Space, and Trails (PROST) Committee

- Council Member Lisa Laake
 - Michael Malone
 - Lana Pink
 - Kate Weinreich
 - Jason Ficca
 - Mitch McGuire
 - Aaron Smith
 - Nathan Eldredge
 - Nolan Smith
-

Timnath Parks, Recreation, Open Space, and Trails Master Plan Steering Committee

- Tom Casal, Parks & Recreation Director
- Nick Scharffbillig, Parks Operations Supervisor
- Justin Stone, Public Works Director
- Aaron Adams, Town Manager
- Kim Koivuniemi, PE, Senior Civil Engineer
- Scott Robinson, Community Development Director
- Chad Kemper, Senior Planner
- Matt Blakely, TST Engineering
- Brian Williamson, TST Engineering
- Jason Ficca, PROST Committee
- Kate Weinrich, PROST Committee



SECTION 1

Executive Summary

1.1 Introduction

As a result of a competitive bid process, the Town of Timnath (Town) selected Berry, Dunn, McNeil & Parker, LLC (BerryDunn) to help lead its 2025 Parks, Recreation, Open Space, Trails (PROST) Master Plan (Plan). Due to extensive community input in 2024 and 2025, with interest in a potential recreation center in Timnath, a Recreation Center Feasibility Study was added to the scope of the Plan. The Town initiated the Plan process to help guide

the next 10 years of parks, recreation, open space, and trail-related services in Timnath. When this Plan process launched in 2024, the Town was beginning to establish initial key positions to help further launch related services for the community. A thorough planning process was conducted, resulting in findings that supported community and organization visioning, recommendations, and an implementation plan.

1.2 Community Needs Assessment

This planning effort is community and organization centered. Comprehensive and diverse engagement was conducted to include, represent, and consider all diverse voices, expressed desires, and needs in this Plan. The expansive engagement strategy occurred over several months and included thousands documented points of contact throughout the Town. Engagement options included meetings, interviews, online engagement, various

email and social media outreach efforts, comment cards, informational signage around the community, and several “pop-up” engagements to meet and talk with people at businesses and public spaces. In addition, every household in Timnath was sent a survey; it received over 500 responses, doubling the number necessary for statistical validity.

1.3 Key Planning Efforts

This comprehensive effort included the following key focus areas:

- Discovery
- Engagement
- Program and Service Assessment
- Level of Service Analysis
- Usage Trends
- Market Analysis
- Parks and Open Space Analysis
- Financial Analysis
- Recreation Center Feasibility Analysis
- Visioning
- Plan Development

The Town of Timnath Parks and Recreation Department (Parks and Recreation) plays a key role in community identity and connectivity both socially and geographically. Many community residents and visitors expressed pride and appreciation for Timnath, based on their experience with Timnath special events, parks, and trails. Some stated that their “sense of community” is through Parks and Recreation offerings. Residents and visitors appreciate and enjoy the great natural resources provided by the Town, ranging from parks, trails, reservoirs, and open space.

The needs assessment and gap analysis helped identify future needs in terms of programs, facilities, trails, and open space areas. Planning was conducted in cohesion with other Town-wide planning efforts, including the transportation plan. Findings show a strong need for integration with the Town Transportation Plan, high desirability for an indoor recreation center, interests in more programs and services for all ages and abilities, and high prioritization of natural areas.

1.4 Strategic Initiatives

Key focus areas or “strategic initiatives” were developed and serve as recommendations for the successful implementation of this Plan. The strategic initiatives—Build a Foundation for Success, Grow Services to Meet Community Needs, Align Infrastructure With a Growing Community, Advance Partnerships, and Steward Natural Resources—are intended to provide focus and help prioritize decisions aligned with community and organization needs.



Build a Foundation for Success

At the time of this planning effort, Timnath has recently added resources with a focus on recreation, growing the existing Parks Department into a Parks and Recreation Department. This is an exciting time for the Town and the community, as the Town has the opportunity to provide resources aligned with needs. Like any new and growing organization, Timnath will need to continue to grow organization resources, training, technology, policies, and functions to sustain quality services.



Grow Services to Meet Community Needs

While Timnath has done an outstanding job offering services that are beloved by the community (e.g., special events), residents indicate that they need to travel to other cities to pursue services. The robust community engagement provided through this planning process has strategically identified the most prioritized services by Timnath residents. With this guidance, decisions about service delivery should be easier to align with community benefits. It will be important for Timnath to continue to engage with the community on a regular basis to help ensure services meet evolving needs.



Align Infrastructure With a Growing Community

Timnath is growing rapidly and has made many important and strategic decisions to help align growth with infrastructure needs. For example, the Town has implemented policies and practices to add trail connections as development occurs, which is often overlooked by growing communities. As part of this study, the Town immediately responded to the community's highest prioritized need by considering of a future recreation center. Timnath should continue this forward thinking with strategic planning that is aligned with community priorities.



Advance Partnerships

Timnath is already recognized as a great partner to bring benefits to community members. Partnerships will need to be further prioritized and developed to meet community and regional needs. Timnath residents take tremendous pride in regional trail connections, sports and recreation programming, and other services. It will be especially important for the growing Parks and Recreation Department to develop and rely upon partners to help advance community needs.



Steward Natural Resources

Timnath is regarded as a great place to live, work, and play, largely due to the natural environment. Timnath's careful planning has provided for a vast trail network, open spaces, water resources, wildlife habitat, viewshed, ect. Due to existing infrastructure and development, the Town continues to have a unique opportunity as a growing and developing region to take advantage of stewarding its natural resources in ways that established communities simply cannot, due to existing infrastructure and development.



SECTION 2

Introduction and Vision

2.1 Timnath Parks and Recreation

The Town is a rapidly growing community situated along the Front Range and east of Fort Collins. Historically a small agricultural town, Timnath has experienced significant residential and commercial growth in recent years, becoming a sought-after place for families and professionals. The Town's proximity to major employment centers and its small-town charm make it an attractive location for new residents, while maintaining a strong connection to its rural heritage.

Parks, recreation, and open spaces play an essential role in Timnath's community identity, supporting active lifestyles, outdoor recreation, and social connections. The Town's investments in parks, trails, and recreation programs contribute to residents' quality of life and help shape the identity of a growing community. With a commitment to providing diverse recreation opportunities, Timnath's parks system serves a mix of local users and regional visitors who enjoy its trails, sports facilities, and open spaces.

2.2 Project Purpose

With the growth of the Timnath community and the Parks and Recreation Department, this Plan builds upon Parks and Recreation planning efforts in the 2013 and 2018 Comprehensive Plan to provide a standalone PROST plan, establishing a roadmap for the future development, management, and enhancement of Timnath's parks, recreation facilities, and programming. As the Town continues to expand, it is essential to proactively address the needs of current and future residents, while helping to ensure that park and recreation investments align with community priorities. This planning effort aims to:



- ▶ Enhance existing parks, facilities, and programs to meet evolving community needs.
- ▶ Expand recreation opportunities that promote health, wellness, and social connections.
- ▶ Support Timnath's growth and regional identity by helping to ensure Parks and Recreation amenities align with community development.
- ▶ Engage residents, partners, and stakeholders in shaping a shared vision for Parks and Recreation.
- ▶ Develop an actionable and adaptable plan that provides clear guidance for decision-making, funding, and long-term sustainability.

2.3 Current Conditions

Timnath's Parks and Recreation system is evolving alongside the Town's rapid growth, with a focus on maintaining high-quality spaces while planning for future needs.

PARKS AND OPEN SPACES

The Town of Timnath maintains a variety of parks, trails, and open spaces that, coupled with partnerships with developers, metro districts, and home owners associations, provide a robust network of trails and recreation opportunities for all ages. These include community parks, multi-use trails, and open spaces that preserve the area's natural beauty and provide outdoor experiences for residents. The Town continues to explore opportunities to enhance park facilities, including playgrounds, sports fields, and gathering spaces.

RECREATIONAL FACILITIES

Timnath is home to a growing selection of recreational amenities that support a range of activities. While the Town does not currently operate a dedicated recreation center, its parks and open spaces provide essential recreation opportunities, from athletic fields to trail networks. As demand for expanded facilities increases, the Town is assessing potential investments in indoor and outdoor recreation spaces to better serve the community.

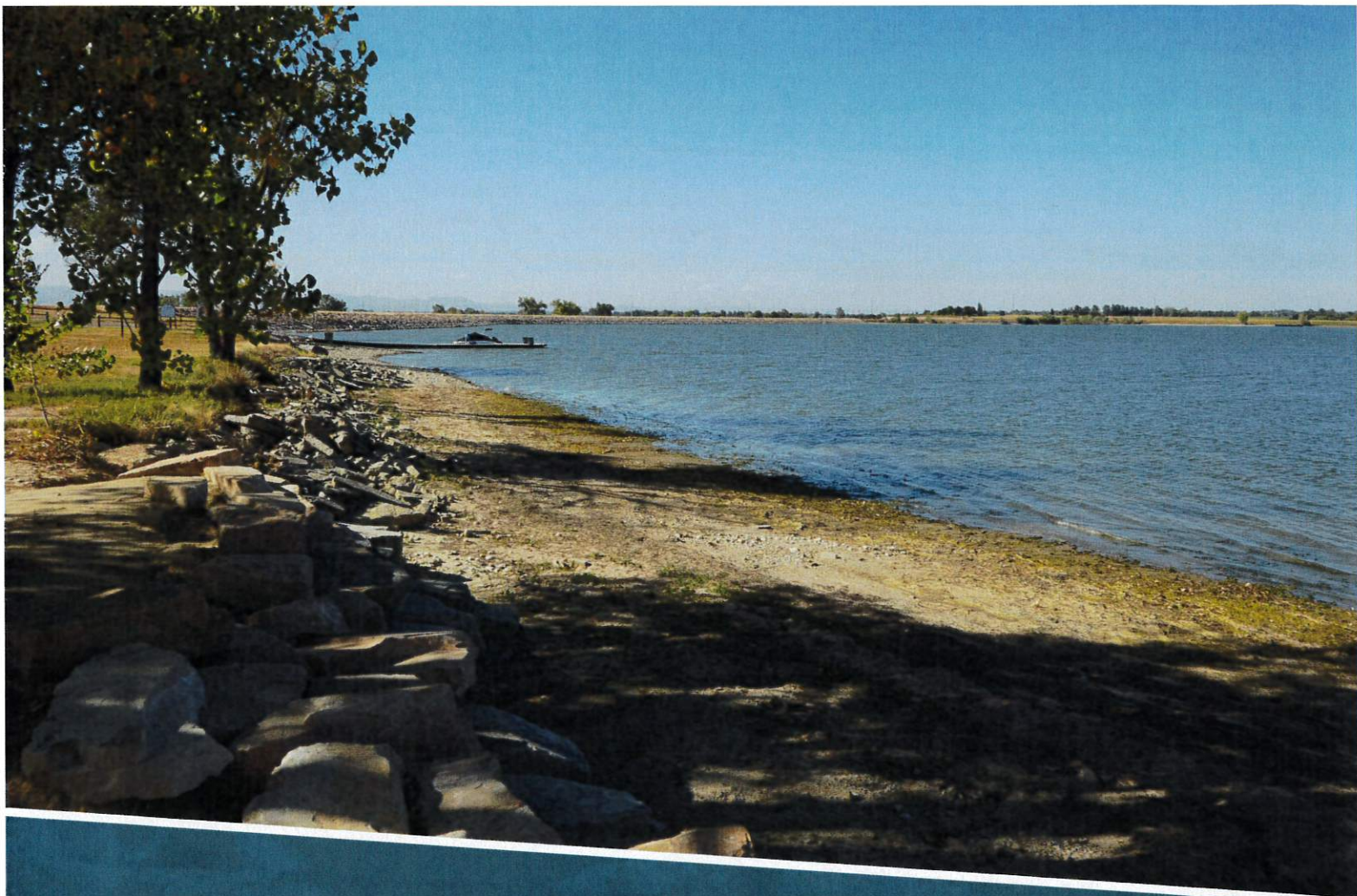
PROGRAMS AND ACTIVITIES

Timnath's recreation programming is expanding to meet the needs of its diverse and growing population. The Town recently launched its own recreational sports leagues to provide local youth and families with accessible athletic opportunities. Community events, fitness programs, and seasonal activities contribute to the Town's vibrant recreation landscape, fostering community engagement and an active lifestyle.

EVENTS AND CELEBRATIONS

Community events are an integral part of Timnath's identity, bringing residents together to celebrate traditions, foster civic pride, and strengthen community connections. The Town and local organizations host a variety of seasonal and cultural events throughout the year, ranging from holiday festivals to farmers' markets and community gatherings. These events not only provide entertainment, but also contribute to the Town's economic vitality by attracting visitors and supporting local businesses. As Timnath continues to grow, enhancing and expanding event offerings will be key to maintaining a strong sense of community and fostering social engagement.





SECTION 3

Organizational Profile

3.1 Staffing

Employees in the Workforce

The following section compares the total number of full-time equivalent (FTE) employees, based on a data set from the National Recreation and Parks Association's (NRPA) 2024 Industry Report evaluating park and recreation departments in the Midwest that serve populations of fewer than 10,000 residents. Staffing levels vary based on factors such as whether an agency operates a recreation center, the total number of parks and acreage maintained, and the presence of facilities like aquatic

centers or sports complexes. The aggregate benchmark results include a variety of agencies with differing facilities and operations. FTEs per agency ranged from 15 (lower quartile) to 44 (upper quartile). In terms of FTEs per 1,000, the median is 3.53, compared to the lower quartile (2.21) and upper quartile (4.50) categories¹. With 1.6 FTEs per 1,000 residents, Timnath Parks and Recreation Department is a lean operation compared to most comparison communities.

Table 3.1: Total Number of FTEs and FTEs Per 1,000 Population

	Timnath	Lower	Median	Upper
Total Number of FTEs	14.76	15	30	44
FTEs Per 1,000 Population	1.6	2.21	3.53	4.50

3.2 Financial Assessment

As part of this master planning process, BerryDunn reviewed the Timnath Parks and Recreation Department's financials. This analysis included a detailed look at actual expenditures for fiscal years 2021 – 2024 and revenues for fiscal year 2024. Understanding the financial trends of Parks and Recreation operations provides valuable insight into the department's growth, priorities, and funding sustainability.

From 2021 to 2024, Parks and Recreation expenditures have increased by 158%, reflecting the Town's investment

in expanding parks, recreation, and open space services. While revenue sources such as the Conservation Trust Fund, user fees, and a fraction of the county's ¼-cent sales tax² help support these expenditures, the Town remains largely dependent on tax-based funding.

Overall, the financial data shows a department that is growing rapidly, particularly in personnel and recreation services, while maintaining steady investments in park maintenance and reservoir leasing.

1 The lower, median, and upper categories represent quartiles based on the distribution of FTEs across agencies. The lower quartile (25th percentile) means that 25% of agencies have FTEs at or below this number. The median (50th percentile) represents the midpoint, where half of agencies have fewer and half have more FTEs. The upper quartile (75th percentile) indicates that only 25% of agencies have FTEs above this level. These quartiles provide a benchmark for understanding how staffing levels compare across agencies of similar size.

2 Per the 1995 Open Space Initiative Agreement and the 2004 Open Space Sales Tax IGA, a minimum of 55% of the revenues from the ¼ cent sales tax are distributed amongst eight municipalities, with funds used for projects within Larimer County.

Expenditures 2021-2024

Table 3.2 shows the actual expenditures for the Parks and Recreation Department from 2021 to 2024. The expenditures are broken out into four main categories: personnel, parks administration and maintenance, recreation, and reservoir lease expenses.

Table 3.2 – Parks and Recreation Expenditures 2021 – 2024

PROST Expenditures				
	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL
Personnel	\$128,800	\$171,711	\$599,301	\$810,330
Parks Admin/Maintenance	\$305,551	\$317,700	\$431,680	\$404,591
Recreation	\$-	\$-	\$3,712	\$60,348
Reservoir Lease	\$122,063	\$139,884	\$137,739	\$159,495
Total PROST Expenditures	\$556,414	\$629,295	\$1,172,432	\$1,434,764

The Parks and Recreation Department's expenditures have increased significantly from 2021 to 2024, rising from \$556,414 in 2021 to \$1,434,764 in 2024. The largest driver of this increase has been personnel, which rose sharply from \$128,800 in 2021 to \$810,330 in 2024. This increase is overstated as it reflects an expansion in staffing to support the department's growing services and programs and a move away from contracted staffing which is not reflected in the budget comparison.

Parks administration and maintenance costs have remained relatively stable for the same time period. They had a moderate increase from \$305,551 in 2021 to \$404,591 in 2024. The cost of the reservoir lease has steadily risen based on an agreed upon annual increase

specified in the reservoir lease, reaching \$159,495 in 2024, a 30% increase over four years.

One of the most notable changes in expenditures is the growth of recreation programming. Prior to 2023, there were no recorded recreation expenses, as third-party youth sports organizations were relied upon to meet some of the need. Spending began with \$3,712 in 2023 and increased significantly to \$60,348 in 2024. This increase highlights the department's investment in developing and expanding recreation opportunities for the community.

Figures 3.1 and 3.2 shows the funding distribution percentages for expenditure areas for 2021 and 2024 Actuals.

Figure 3.1 – 2021 Expenditures by Area

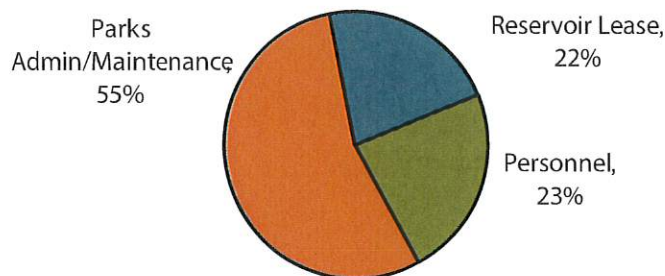
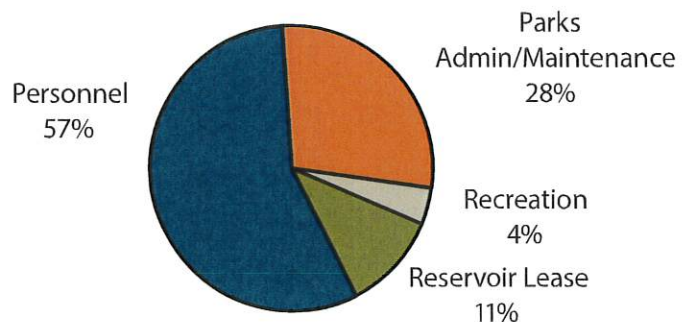


Figure 3.2 – 2024 Expenditures by Area



Expenditure Summary

Over the past four years, the distribution of expenditures across the Parks and Recreation Department's budget categories has shifted. In 2021, personnel made up a relatively small portion of total expenditures, while parks administration/maintenance and the reservoir lease accounted for the majority of spending. By 2024, personnel had become the dominant expenditure, reflecting the department's investment in staffing as services expanded.

In 2021, parks administration and maintenance represented the largest share of expenditures, followed by the Reservoir Lease and Personnel. However, by 2024, personnel expenses made up a larger percentage of total spending. This shift indicates a growing emphasis on staff capacity to support Parks and Recreation services. While parks administration and maintenance costs remained relatively stable in terms of dollar amounts, their overall

percentage of the budget decreased due to rising costs elsewhere.

The recreation program also emerged as a new expenditure category during this period. With no recorded recreation expenses before 2023, this area grew to represent a meaningful portion of the budget in 2024 as the department invested in new programming.

These changes in spending distribution highlight how the Parks and Recreation Department has transitioned from a primarily maintenance-focused budget to one that prioritizes staffing and service expansion. The increased investment in personnel and recreation suggests a shift toward enhancing community programs and expanding the Park and Recreation Department's role in providing direct services.

Revenues 2024

The Parks and Recreation Department is primarily funded through the Town's General Fund, which supports its operations and services. In 2024, total Parks and Recreation expenditures from the general fund were \$1,434,764. However, this analysis focuses on dedicated revenues for Parks and Recreation, which include sales tax, trust fund contributions, and user-generated fees. The focus on 2024 revenues is particularly important because this is the first year the department generated recreation revenue, providing a new funding source alongside existing tax and trust fund contributions.

The ¼ cent sales tax from Larimer County (\$400,586) accounts for 69% of total Parks and Recreation dedicated revenue, making it the department's largest non-general-fund funding source. This reliance on sales tax means that the Parks and Recreation Department's financial sustainability is tied to local economic conditions and fluctuations in consumer spending. Any downturn in sales tax revenue could impact the department's ability to maintain services and support future growth.

User-generated revenue from recreation and reservoir fees represents a relatively small portion of the dedicated budget. In 2024, recreation fees brought in \$31,287, and reservoir fees added \$52,218, totaling \$83,505—or 14% of total dedicated Parks and Recreation revenue. Additionally, Conservation Trust Fund dollars contributed 16% of total dedicated Parks and Recreation operating revenue. The Conservation Trust Fund represents lottery revenues from the State that are allocated to municipalities based on population estimates. These revenues are restricted for specific conservation purposes under State statutes.

Table 3.3 – Parks and Recreation Revenues 2024

PROST Revenues	
	2024 ACTUAL
Recreation Fees	\$31,287
Reservoir Fees	\$52,218
Conservation Trust Fund	\$93,420
1/4 cent sales Tax - Larimer County	\$400,586
Total PROST Revenues	\$577,511

Cost Recovery

Cost recovery measures how much of a department’s expenses are covered by dedicated revenue sources, such as user fees and designated tax funds, rather than relying on subsidies from the General Fund. A higher cost recovery rate indicates a greater ability to sustain operations through self-generated revenue, while a lower rate suggests a heavier dependence on General Fund support.

This analysis examines two key areas of cost recovery within Parks and Recreation. The first focuses on how much of the department’s General Fund operations are funded through dedicated revenues. This provides insight into the extent to which Parks and Recreation relies on self-sustaining revenue sources versus General Fund subsidies to support overall operations.

The second area looks specifically at cost recovery within the recreation program. Unlike parks and open space, which typically depend on tax-based funding, recreation services often aim to recover a portion of their costs through user fees. Since 2024 is the first year Parks and Recreation generated revenue from recreation programming, this analysis evaluates how much of those costs were offset by participation fees and what opportunities exist to improve cost recovery in the future.

General Fund

Figure 3.3 the breakdown of the Parks and Recreation Department’s dedicated revenues and expenditures for 2024, highlighting the department’s reliance on both dedicated funding sources and General Fund support.

In 2024, total Parks and Recreation non-capital expenditures were \$1,434,764, while dedicated non-capital revenues totaled \$577,511. This means that approximately 60% of the department’s funding came from other General Fund sources. While dedicated revenues—such as the ¼ cent sales tax, Conservation Trust Fund, and user-generated fees—help offset some costs, the department remains largely dependent on General Fund allocations.

Recreation

Figure 3.4 provides a closer look at Recreation revenues and expenditures to assess cost recovery within this specific area of Parks and Recreation operations.

The Recreation program began generating revenue in 2024, making this the first year for analyzing cost recovery in this category. In 2024, Recreation expenditures totaled \$60,348, while Recreation fees brought in \$31,287, resulting in a cost recovery rate of approximately 52%. This indicates that just over half of Recreation costs were covered by user fees, with the remaining amount funded through the General Fund and other dedicated revenues.

Figure 3.3 – 2024 General Fund Sources

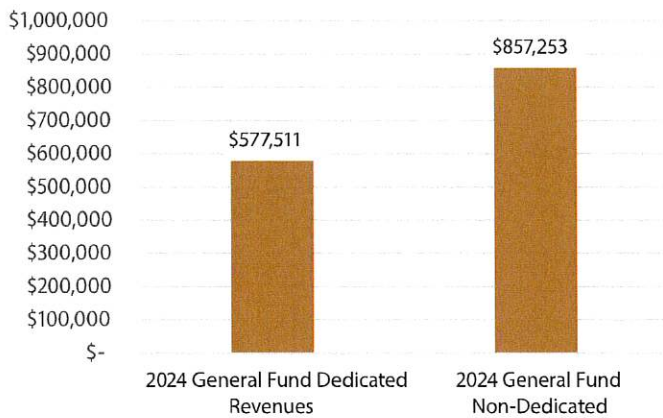
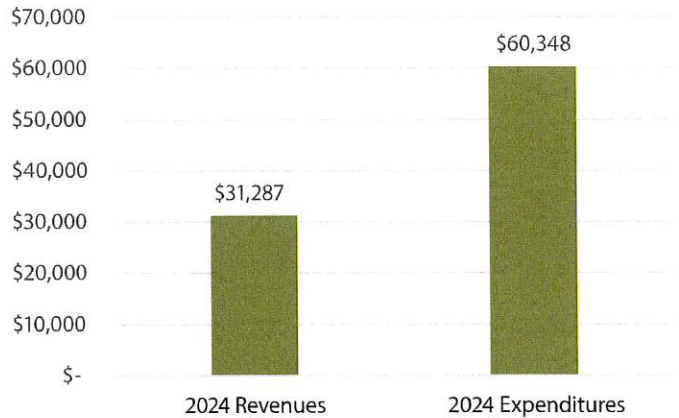


Figure 3.4 – 2024 Recreation Revenues and Expenditures



Recommendations

The financial analysis highlights a department in transition, with rapid growth in personnel, recreation programming, and overall expenditures. As Parks and Recreation expands its services, careful financial planning will be essential to help ensure long-term sustainability and balanced funding sources. The following recommendations focus on cost recovery strategies, revenue diversification, and financial planning to support the department's continued growth.

Develop a Cost Recovery Policy for Recreation

With 2024 marking the first year of recreation program revenues, it is an ideal time to establish a cost recovery policy that guides fee setting and service selection. A formal policy would:

- Define cost recovery goals based on program type.
- Establish a structured approach to fee adjustments that helps ensure financial sustainability while maintaining affordability and accessibility.
- Help determine which services should be fully or partially subsidized, based on community benefit versus individual benefit.
- Support long-term financial planning as the recreation program expands.

By implementing a clear cost recovery framework, the Parks and Recreation Department can balance user fee contributions with General Fund support, while helping to ensure programs remain financially viable as participation grows.

Diversify Funding Sources to Reduce General Fund Reliance

Currently, 60% of Parks and Recreation funding comes from the General Fund, with dedicated revenues covering 40% of expenditures. Based on NRPA's 2024 Agency Performance Review, the median cost recovery for agencies serving a population less than 20,000 is

29.5%, while the upper quartile in this population group recovers 56% or more of expenditures through revenues. To enhance financial resilience, the department should explore:

- Grant opportunities for capital projects, facility improvements, and programming support.
- Public-private partnerships for facility operations, special events, or recreation programming.
- Revenue-generating amenities, such as facility rentals, event hosting, or premium programming options.
- Metropolitan District partnerships for park development and possible programming to help offset offerings.
- Sponsorship, advertising, or naming rights opportunities for programs, events, parks and facilities.

By diversifying funding sources, Parks and Recreation can reduce pressure on the General Fund while maintaining and expanding high-quality services.

Continue to Evaluate Financial Performance and Adjust Strategies

As the Parks and Recreation Department continues to grow, ongoing financial monitoring will be critical. The department should:

- Regularly track cost recovery rates for recreation and other service areas.
- Compare fee structures with peer agencies to help ensure competitiveness and sustainability.
- Reassess funding strategies annually to align with changing operational needs and community priorities.

By continuing a proactive financial management approach, Parks and Recreation can help ensure it remains financially sustainable while meeting community needs.

Capital and Operating Budget Overview

The following section reviews operating and capital improvement budgets for 2024. Data sourced from NRPA's 2024 Industry Report for the Midwest region with populations less than 20,000 indicates that operating budgets typically were between \$1.2 million (lower) and \$12.6 million (upper) per agency; capital budgets ranged from \$116,090 (lower) to \$1.1 million (upper). The median for operating and capital budgets is \$4.1 million and \$684,852, respectively. Proportional to its population, Timnath has a significantly higher capital budget than the median but a lower operating budget. Timnath's five-year average capital budget was used as a more accurate comparison, as single-year capital budgets tend to fluctuate significantly.

Table 3.4: Agency Operating Budget (2024)

	Timnath	Lower	Median	Upper
Operating Budget	\$2,258,740	\$1,282,430	\$4,100,000	\$12,655,836

Figure 3.5: Agency Operating Budget - Benchmarked Comparison

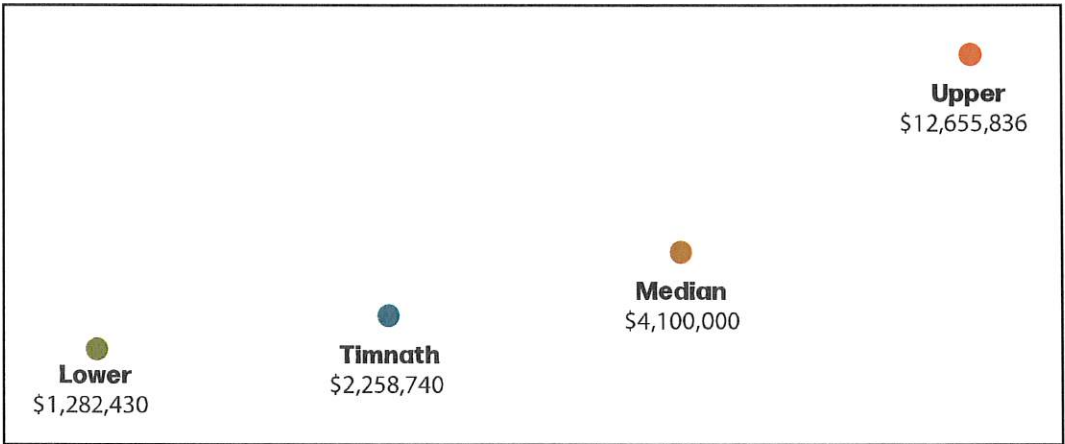
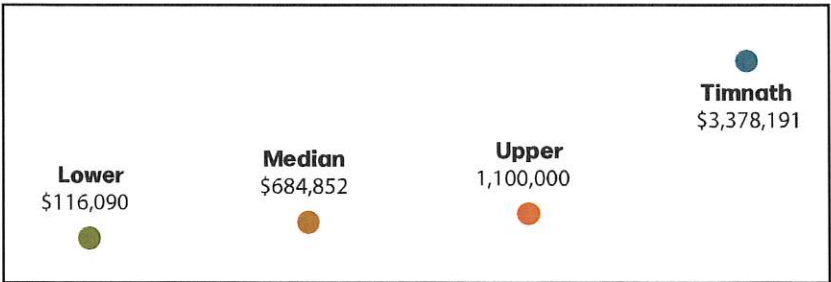


Table 3.5: Agency Capital Budget (2024)

	Timnath Five-Year Average	Lower	Median	Upper
Capital Budget	\$3,378,191	\$116,090	\$684,852	\$1,100,000

Figure 3.6: Agency Capital Budget - Benchmarked Comparison



Expenditures Per Capita

The operating expenditure median for benchmarked agencies is \$239.14 per capita. Timnath sits slightly above the median at \$245.52. The capital expenditures median is \$80.55 per capita. Timnath sits well above the median and upper quartile (\$112.46) at \$1,021.74, as reflected in the significant capital projects to provide park and recreation amenities to this growing community.

Table 3.6: Average Expenditures Per Capita (2024)

	Timnath	Lower	Median	Upper
Operating Expenditures Per Capita	\$245.52	\$170.67	\$239.14	\$423.14

Figure 3.7: Average Expenditures Per Capita (2024)



Figure 3.8: Average Capital Budget Per Capita (2024)





SECTION 4

Programming, Trends, and Visitation Analysis

The Timnath Market and Program/Service Analysis provides an assessment of the current recreational offerings and opportunities for the Town. The primary goal is to identify areas for improvement, enhance community engagement, and guide future program development in alignment with community needs.

4.1 Programming Overview and Inventory
















Timnath is a growing community that has only recently begun to develop its recreation programming, and early efforts have already shown success. The Town has established a strong foundation in youth sports, with well-received programs in soccer, basketball, and tennis, as well as partnerships with organizations like Skyhawks and SuperTots Sports Academy to expand opportunities. Additionally, Timnath's community events—such as the Ice Cream Social, Movie Night, Fall Festival, and Clean Up and Appreciation Day—have successfully brought residents together and fostered a sense of community.

Timnath's recreation offerings are still developing, with ample room for growth. An assessment comparing Timnath's program inventory to similar communities nationwide found that the Town provides 47% of the standard program categories offered by other agencies, compared to a national average of 64.5%. As the program is new, the depth of programming within these categories is still developing.

Timnath established strong initial programming in recreational team sports. The Town offers a variety of fitness and arts and crafts programs, along with dance, tumbling, and cheer opportunities through partnerships with third parties. Pickleball leagues are available for adults. Ample opportunity exists to add or continue expanding offerings for all ages, particularly in aquatics, teen programs, outdoor recreation, safety training, specialty camps, and fitness and wellness initiatives.

As Timnath grows, expanding the program menu will be essential to meeting community needs and aligning with the services available in similar towns. With a solid start in place, investing in new recreation opportunities for all ages will help Timnath build a well-rounded and inclusive recreation program that enhances the quality of life for its residents. The ability for Timnath to expand offerings to meet community needs will be limited without the addition or expansion of outdoor spaces and indoor facilities to accommodate more programming.

Figure 4.1 Program Categories Offered

 Active Adult	 Fitness Classes	 Team Sports	 Special/Community Events
 Aquatics	 Teen	 Tennis	 Specialty Camps
 Arts	 Pickleball	 Running/Walking	 Summer Camp
 Wellness	 Seniors	 Safety Training	The program categories in red boxes represent opportunities for program menu expansion.

4.2 Programming Benchmarks and Trends

Programs and Services

Recreation programs are core services of Parks and Recreation agencies. Program type varies by a number of factors, including facility space, staff/instructor availability and expertise, alternative service providers in the area, benefit to the community, and program demand. Table 4 shows what percentages of NRPA's Midwest region agencies offer common recreation programs compared to what is offered by Timnath Parks and Recreation. The chart does not include programs or services offered in Timnath by third parties, businesses, or outside groups. Timnath has significant opportunities to expand its program offerings, particularly in areas like aquatics, safety training, individual sports, and outdoor recreation opportunities such as kayaking, bird-watching or paddle boarding. By addressing these gaps, Timnath can better meet the needs of the community.

Table 4.1: Programming Offered by Parks and Recreation Agencies

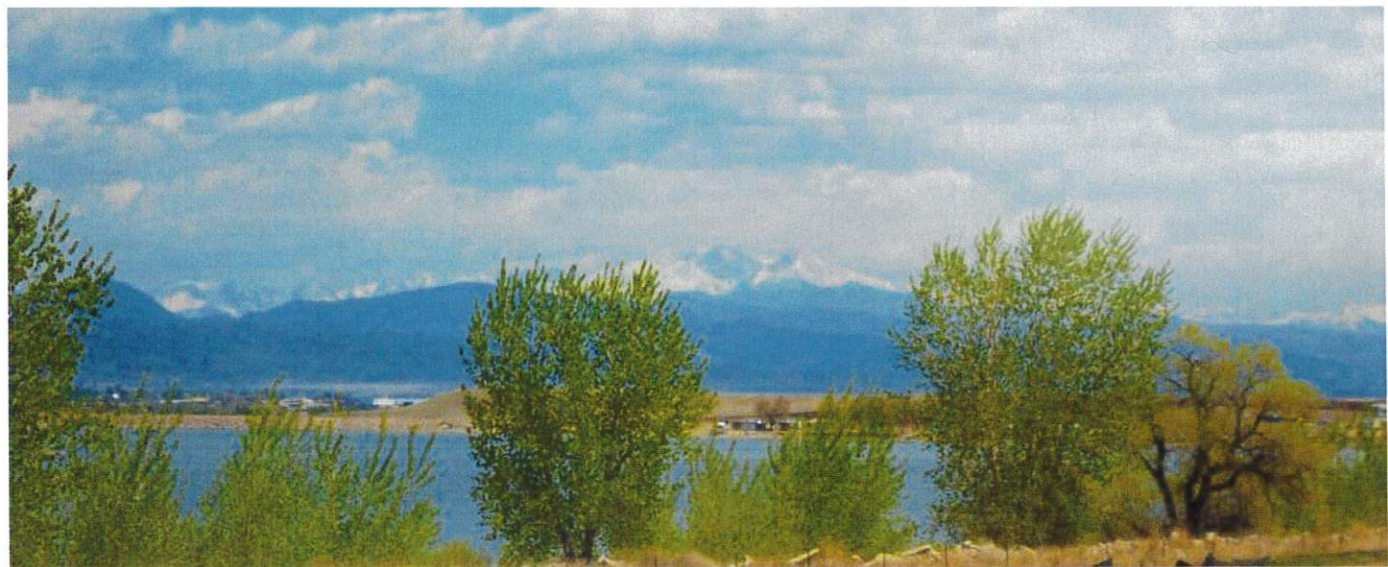
Programs and Services	Timnath	Midwest Region
Health and Wellness Education	Y	75%
Safety Training	N	50%
Fitness Enhancement Classes	Y	63%
Team Sports	Y	88%
Individual Sports	N	75%
Running/Cycling Races	N	25%
Racquet Sports	Y	63%
Martial Arts	N	25%
Aquatics	N	88%
Golf	N	25%
Social Recreation Events	Y	75%
Cultural Crafts	N	38%
Performing Arts	N	13%
Visual Arts	Y	25%
Natural and Cultural History Activities	N	13%
Themed Special Events	Y	63%
Trips and Tours	N	38%
E-sports/E-gaming	N	0%
Farmers' Markets	N	79%
Special Events	Y	76%

Targeted Programs for Children, Older Adults, and People With Disabilities

Among key programs and services offered by Parks and Recreation agencies nationwide are those that provide activities for youth, teens, seniors, and people with disabilities. These might be in the form of summer camps, before- and after-school programs, or science, technology, engineering, and math (STEM) programs.

Table 4.2: Targeted Programs for Children, Older Adults, and People With Disabilities

Programs and Services	Timnath	Midwest Region
Summer Camp	N	57%
Before-School Programs	N	0%
After-School Programs	N	50%
Preschool	N	0%
Full-Day Care	N	14%
Specific Teen Programs	N	50%
Specific Older Adult Programs	N	86%
Programs for People With Disabilities	N	57%
STEM Programs	N	17%



Estimated Local Participation in Programs

Figures 4.2, 4.3, and 4.4 compare the level of participation by adults for fitness, sport, and outdoor activities for Timnath and the state of Colorado, respectively.³

Figure 4.2: Local Participation in Fitness Activities

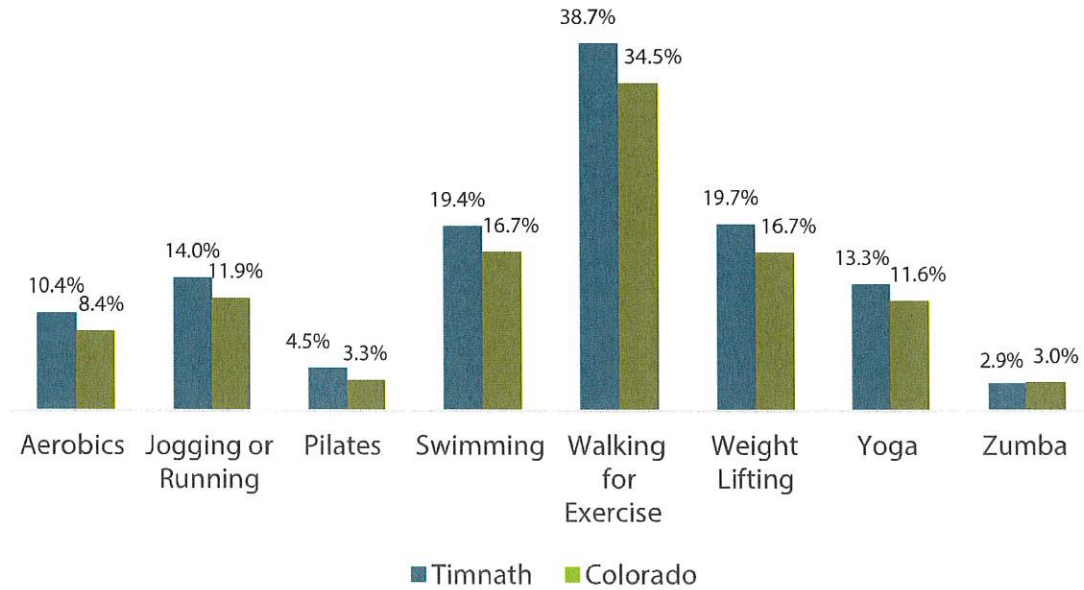
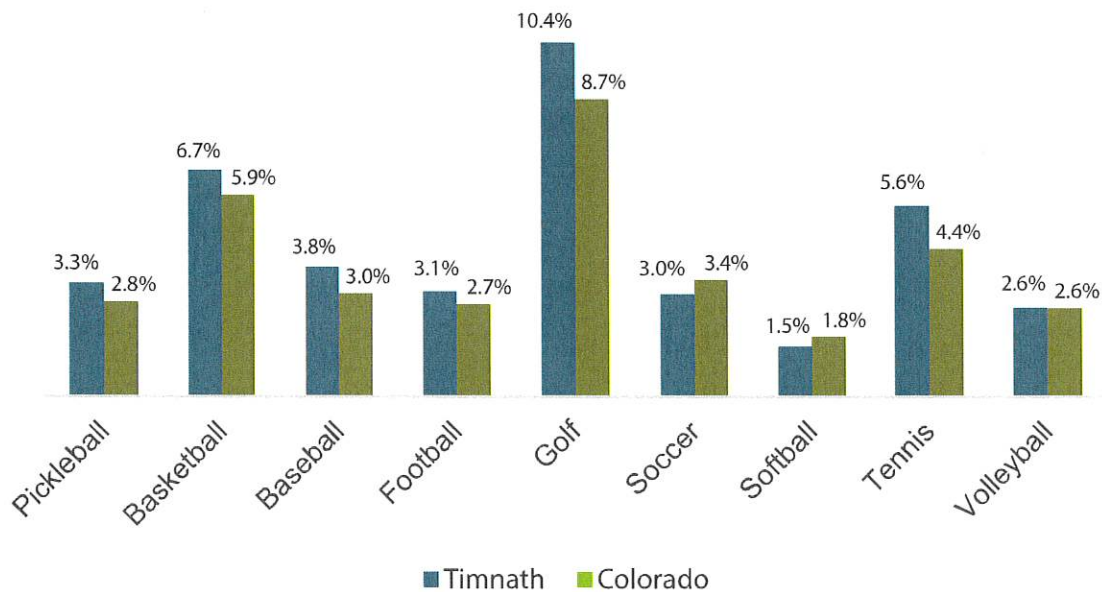
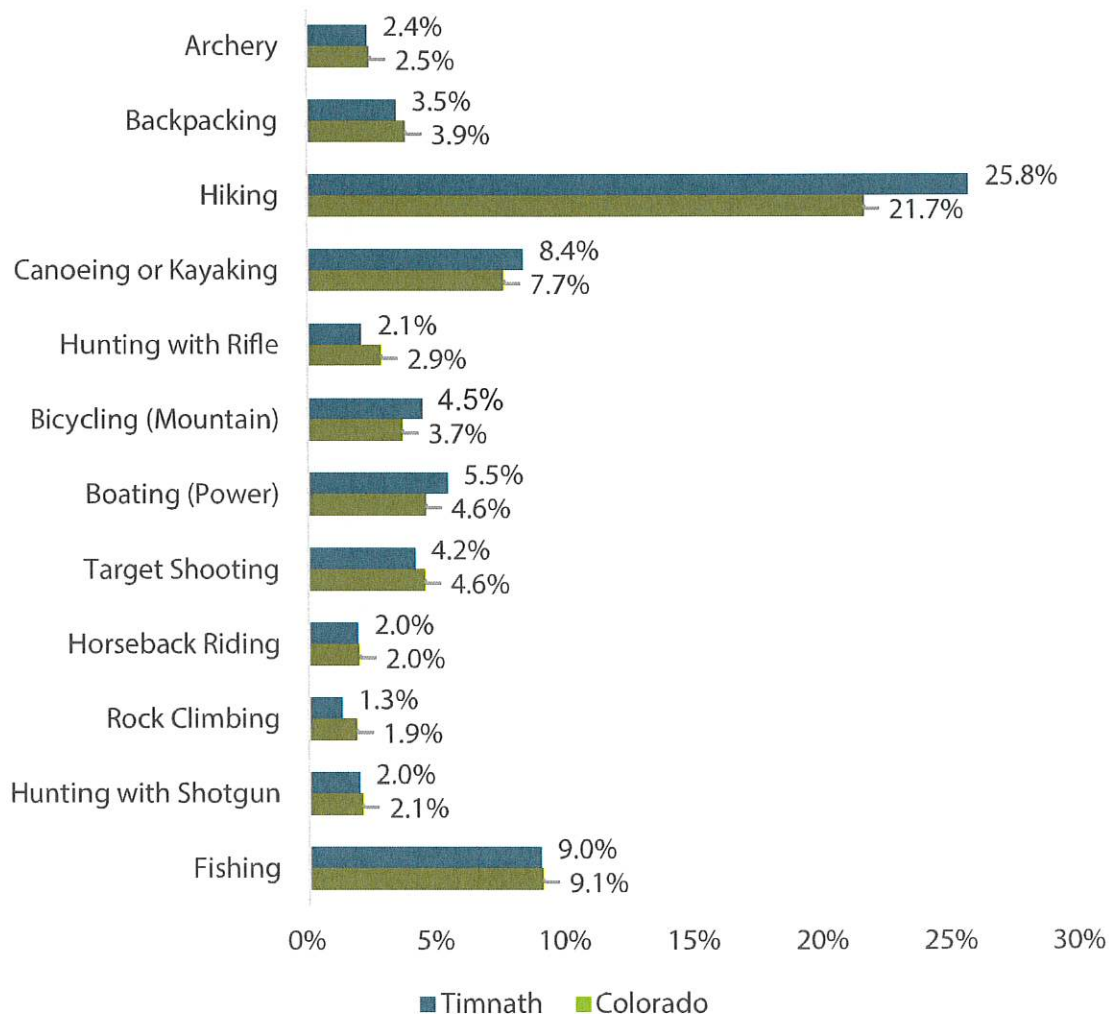


Figure 4.3: Local Participation in Sport Activities



³ Sports/activities participation data was retrieved from ESRI Business Analyst, using U.S. Market Potential data. This data provides details about the types of goods, services, and activities consumers use and demand, based on survey data from MRI-Simmons.

Figure 4.4: Local Participation in Outdoor Recreation



4.3 Visitation Analysis

Visitor data from Parks and Recreation facilities in Timnath indicates that outdoor locations like Timnath Reservoir and Community Park are popular, especially during weekends and peak afternoon hours. The analysis of visitor demographics suggests that a majority are affluent, educated individuals from surrounding areas, indicating a potential to tailor programs and services to this demographic profile.

Introduction

To understand how visitors are using Timnath's parks and two nearby recreation facilities, BerryDunn analyzed mobility data using Placer.ai. Placer.ai obtains data of geolocated devices—such as smartphones—that is

anonymous, aggregated, and verified by data scientists before delivery; therefore, user data is scrubbed of any personal information. The visitation trends below are from June 1, 2023, to May 31, 2024.

BerryDunn analyzed the following locations using Geographic Information System (GIS) shape file boundaries:

- WildWing Park
- Timnath Community Park
- Timnath Reservoir
- Eaton Recreation Center
- Windsor Recreation Center

Demographics

Figure 4.5: Visitor Demographic Overview

Properties	Median Household Income	Bachelor's Degree or Higher	Most Common Ethnicity	Persons per Household
Wild Wing Park	\$98K	46.4%	White (80.4%)	2.65
Timnath Community Park	\$126.1K	64.0%	White (84.8%)	2.85
Timnath Reservoir	\$84.9K	66.9%	White (79.9%)	2.77
Eaton Recreation Center	\$86.5K	32.8%	White (72.2%)	2.72
Windsor Recreation Center	\$107.5K	46.1%	White (86.3%)	2.78

Annual

Timnath Community Park saw the most visits of Timnath parks, with nearly 30,000 visitors in a year. WildWing Park had the least visits and visitors in the last 12 months, with approximately 3,300 visits and 976 visitors, with visitation significantly impacted by construction at the park for most of the analyzed period. Timnath Community Park has the lowest visitor frequency at 2.25 visits.

While the Windsor Recreation Center and Eaton Recreation Center see numerous visitors from the region, Timnath residents do not make up a significant portion of those visitors. Roughly 50% of visitors to the Eaton Recreation Center are from Eaton, and the Timnath ZIP code comprises less than 1% of total visits. Over 67% of visitors to the Windsor Recreation Center are from Windsor, with the Timnath zip code being the third most prevalent source at 4.8% of total visits.

Figure 4.6: Visitation – Last 12 Months

Metric Name	Wild Wing Park	Timnath Community Park	Timnath Reservoir	Eaton Recreation Center	Windsor Recreation Center
Visits	3.3K	29.5K	13.4K	202.7K	268.7K
Visitors	976	13.1K	5.3K	31.8K	34.6K
Visit Frequency	3.4	2.25	2.55	6.5	7.89

Monthly

Table 4.3 depicts the months with the least and most visitation over the last 12 months. Visitation across all of the facilities varies, with the outdoor locations seeing peak attendance in May, July, and September, and the indoor locations seeing peak attendance in February and April.

Table 4.3: Monthly Visitation

Facility	Most Popular Month	Least Popular Month
Timnath Community Park	September	December
Timnath Reservoir	July	October

Daily

With the exception of Windsor Recreation Center, which sees peak attendance on Wednesdays, most facilities are seeing peak attendance toward the end of the week on Fridays and Saturdays. Both indoor facilities see the least visits on Sundays.

Figure 4.8: Daily Visitation

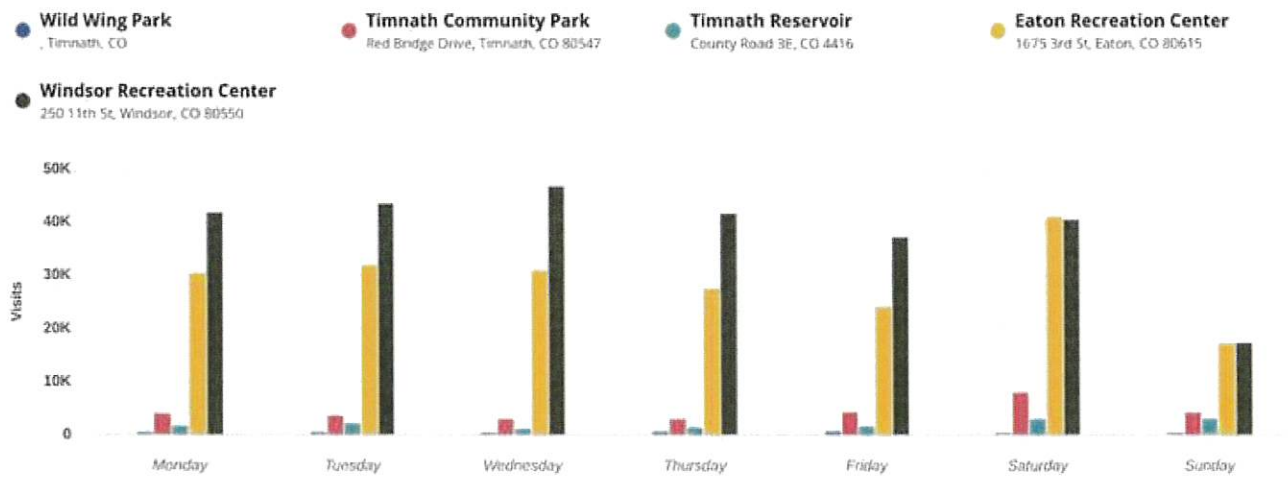


Table 4.2: Daily Visitation

Facility	Most Popular Day	Least Popular Day
WildWing Park	Friday	Saturday
Timnath Community Park	Saturday	Thursday
Timnath Reservoir	Sunday	Wednesday
Eaton Recreation Center	Saturday	Sunday
Windsor Recreation Center	Wednesday	Sunday

Hourly

Visitors tend to frequent the outdoor locations in the early afternoon between noon and 2 p.m. The indoor locations see peak attendance in the evenings, around 5 p.m.

Table 4.4: Hourly Visitation

Facility	Most Popular Day
WildWing Park	1 p.m.
Timnath Community Park	Noon
Timnath Reservoir	2 p.m.
Eaton Recreation Center	5 p.m.
Windsor Recreation Center	5 p.m.

Dwell Time

On average, visitors are spending 41 – 59 minutes at one of the outdoor locations and 75 – 78 minutes at one of the indoor locations.

Figure 4.9: Length of Stay

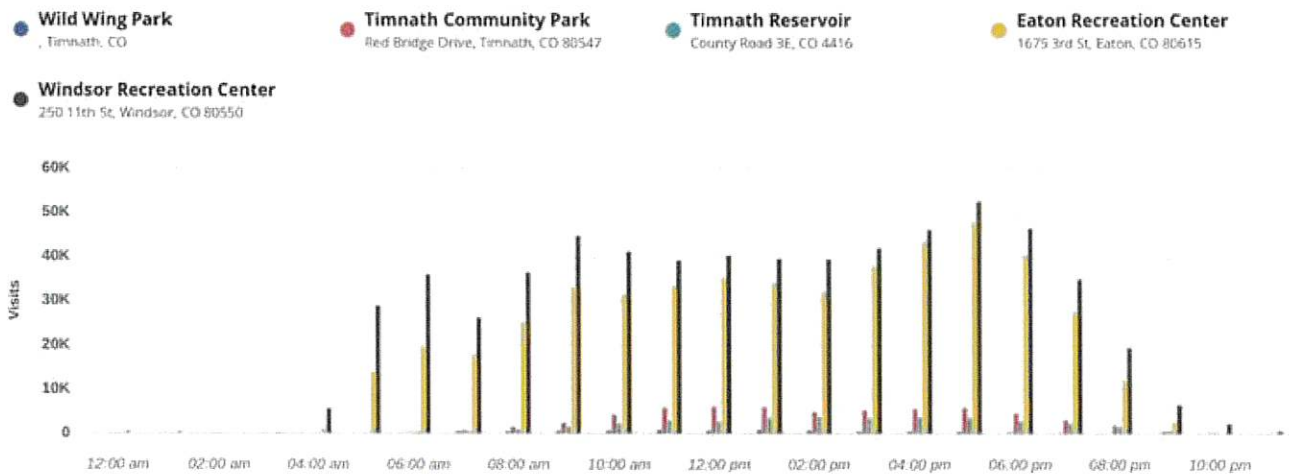


Table 4.5: Distance Traveled to Facility

Distance Traveled

The distance traveled to the various facilities in this study differs greatly, as seen in Table 4.5.

Facility	Most Common Distance Traveled
Timnath Community Park	3 – 5 miles
Timnath Reservoir	2 – 3 miles
Eaton Recreation Center	1 – 2 miles
Windsor Recreation Center	3 – 5 miles



SECTION 5

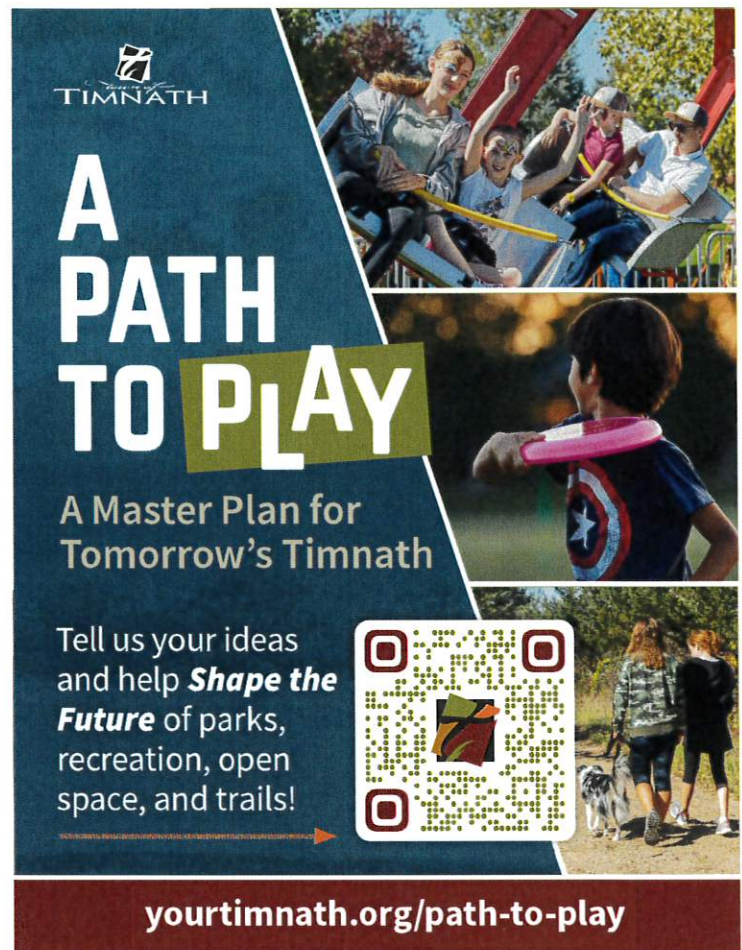
Needs Assessment

5.1 Engagement Overview

The engagement strategy for the future of Timnath's Parks and Recreation was designed to reflect the unique needs of the community. Effective engagement is most impactful when tailored to the community it serves—meeting people where they are, understanding what motivates participation, and actively reaching historically underserved populations. This engagement process was guided by principles of transparency, inclusivity, and community-focused efforts, utilizing a variety of tools and facilitation techniques to maximize participation and gather diverse input.

The Timnath engagement period began in June 2024, with the Ice Cream Social, and concluded in October 2024, with the completion of the statistically valid survey. Through interacting with people at locations throughout Timnath, community meetings, an online engagement portal, staff activities, and surveys, the public was engaged to inspire awareness and support for Timnath's Parks and Recreation initiatives. This summary captures the key insights and themes that emerged from a range of engagement methods, from in-person events, such as the farmers' market (hosted by the Feed n Grain) and Fall Festival, to focus groups and stakeholder meetings.

The overall objective was to create an engagement strategy that not only gathered valuable feedback but



also built a foundation of trust and partnership with the community, helping to ensure that all voices—particularly those historically underserved—are represented in shaping the future of Timnath's recreational offerings.

Outreach and Promotion

To promote community participation in the planning process, the Timnath public relations team deployed a digital outreach strategy involving social media campaigns, Facebook advertising, and email campaigns, and hosted a project page on the Your Timnath website.

- Facebook advertisements targeted local residents to boost awareness of key events, such as the Ice Cream Social and Fall Festival. Facebook ads had a reach of 12,592 with 176 link clicks.
- Regular social media posts provided updates and engagement opportunities to inform and encourage

community participation. Social media posts had a reach of 18,550 across 14 posts.

- Email updates informed residents about upcoming events, surveys, and opportunities to share feedback. The PROST Master Plan was highlighted in four separate emails to a subscriber base of 1,816, with an open rate of 55 - 60%. These emails resulted in 198 clicks to the Your Timnath project page.

The combined use of social media, targeted ads, and emails helped to ensure that engagement efforts reached a diverse audience within the Timnath community, with over 35,000 digital impressions.

On-Site Promotion and Engagement

Timnath's Parks and Recreation engagement strategy aimed to maximize visibility and connect directly with community members at key locations throughout the Town. A combination of signage, informational materials, and presence at community events helped to ensure residents encountered opportunities for participation during their daily routines.

Yard signs, posters, and business cards were strategically placed in Old Town Timnath, Timnath Community Park, the Harmony/Signal Tree area, Timnath Reservoir, and the Interstate (I-25) and Harmony Road interchange commercial area. In Old Town, multiple yard signs were placed, and promotional materials were available at Public Market, Fine & Funky, and Hidden Stem. At Timnath Community Park, in-person engagement efforts targeted playground, splash pad, dog park, and pickleball court visitors on Fridays and Saturdays. Six yard signs were placed throughout the park for the duration of the engagement period. The Harmony/Signal Tree area featured posters and business cards at Backyard Bird, Domino's Pizza, and the UC Health Medical Center. At Timnath Reservoir, materials were placed at the office and

display case to reach park users. In-person engagement also took place at Walmart during peak hours, with additional signage at Weitzel Park's trail convergence.

Community Event Engagement

Timnath's community engagement efforts included multiple events and on-site opportunities designed to foster meaningful conversations about the future of Parks and Recreation services. Meeting residents where they naturally gathered allowed for organic discussions and valuable input.

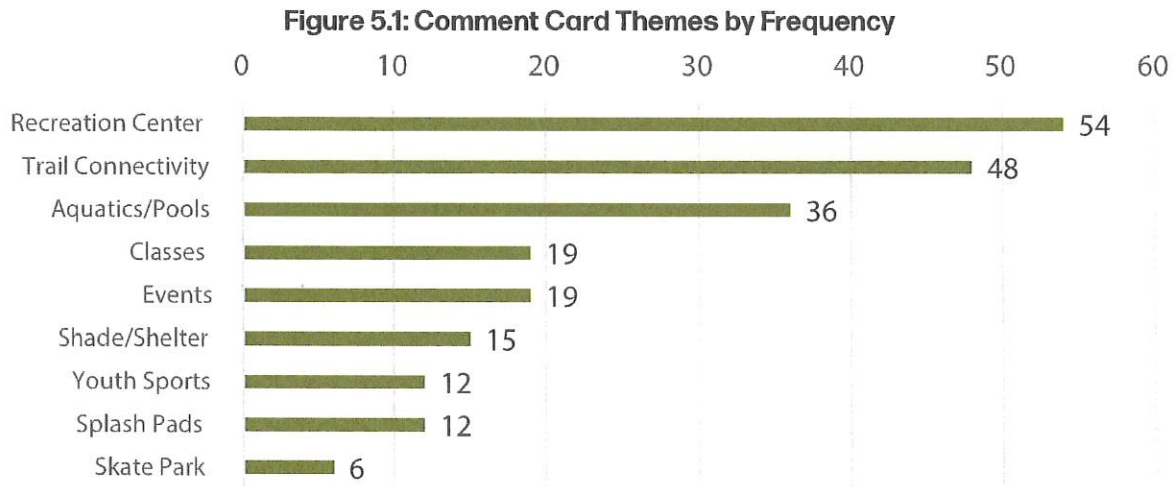
Community events provided a casual yet effective setting for engagement. At the June Ice Cream Social in Community Park, families and residents were encouraged to share their thoughts on Parks and Recreation offerings in a relaxed environment. The September 8 Farmers' Market (hosted by the Feed n Grain) in Old Town created an opportunity to connect with residents as they visited the market, allowing them to learn about the master plan process and provide input through comment cards. The September 28 Fall Festival at Timnath Community Park facilitated broad community interaction in a festive atmosphere, allowing for significant input from the thousands of event patrons.



5.2 Community Feedback Findings

Comment Card Feedback

Feedback from 258 comment cards, submitted by community members, were organized by themes as shown in Figure 5.1.



Recreation Center (54 Mentions)

The demand for a recreation center in Timnath was the most-mentioned topic, with many residents specifically identifying the need for indoor recreation. Desired amenities included an indoor pool (20 mentions), a weight room/gym, and multi-purpose rooms for dance and exercise classes. Some respondents also expressed interest in a more broadly programmed community center.

Trail Connectivity (48 Mentions)

The second most common theme was the need for increased trail connectivity, with half of these comments focused on more bike paths. Residents wanted trails within the Town and connections to nearby cities, such as Fort Collins, Windsor, and Eaton. Others expressed interest in nature and hiking trails that are secluded and surrounded by trees. The Poudre River Trail and connectivity to Windsor received the most mentions (seven each), followed by connectivity to Fort Collins (five), and connectivity over/under the highway, to/at the reservoir, and from WildWing (three each).

Aquatics/Pools (36 Mentions)

Most comments about aquatics focused on a desire for an indoor pool, ideally as part of a larger recreation center. Other suggested features included slides, a lazy river, and a water park.



Shade/Shelter (15 Mentions)

Residents emphasized the need for more shade in parks, suggesting options such as hard shelters, canopies/shade sails, and greater tree cover.

Youth Sports (12 Mentions)

Interest in youth sports programming was broad and varied, with mentions of both team and individual sports, as well as lessons, clubs, and leagues, though no single sport was mentioned significantly more than others.

Additional Splash Pads (12 Mentions)

Several respondents expressed appreciation for the recently installed splash pad, while others requested additional splash pads in the community.

Project Landing Page Engagement

As part of Timnath's engagement strategy, Your Timnath was utilized as a platform to facilitate online participation and gather diverse community input. This online tool allowed residents to engage in multiple ways, including through an ideas wall, interactive map, and a budget prioritization tool, each serving to capture different perspectives on community needs and priorities.

Ideas Wall

The ideas wall offered a digital space where community members could submit ideas and vote on suggestions from others. The strongest support on the ideas wall focused on developing a new recreation center, alongside calls for additional trail extensions, improved accessibility features, and enhancements like a bike park and public art initiatives. This component facilitated an open exchange of ideas and demonstrated broad support for several key community amenities. Thirty-one different comments were posted to the ideas wall.

Community members reacted to these comments by providing 38 likes across 11 of these comments. Three out of the top four most-liked comments were focused on the need for a recreation center.

Interactive Map

The interactive map allowed residents to provide location-specific feedback, helping identify areas of interest or concern within the Parks and Recreation network. Participants highlighted opportunities for new trails, improvements to existing

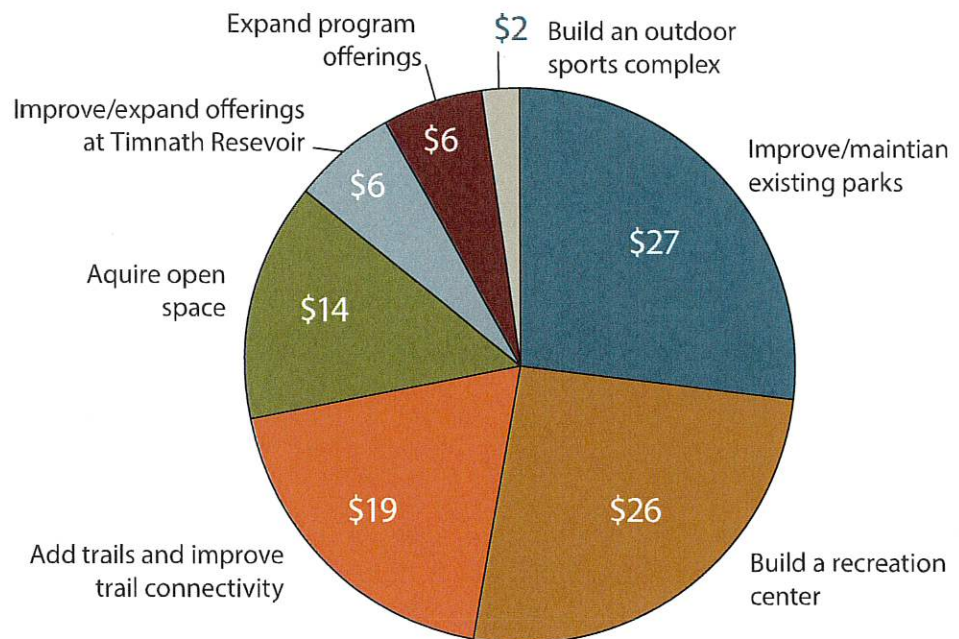
parks, and other site-specific suggestions that were valuable in understanding community spatial preferences.

Seventy-seven pins were dropped across the interactive map. Seventeen of the pins were focused on trail extensions and improvements. Seven of the pins mentioned interest in a recreation center. Six of the pins identified possible areas of land acquisition. Four of the pins expressed interest in the proposed artist village, and some respondents requested grass at the dog park.

Budget Prioritization Tool

The budget prioritization tool invited residents to weigh in on how they would like funding to be allocated across various Parks and Recreation initiatives. By directly engaging with budget allocation choices, participants provided insights into the community's spending priorities, highlighting preferences such as the recreation center, trail improvements, and increased facility amenities. This tool helped to identify areas where residents felt financial resources should be focused to have the greatest impact. Improving/maintaining existing parks and building a recreation center were the two highest priorities, followed by adding trails and improving trail connectivity and acquiring open space. The full breakdown of prioritization can be seen in Figure 5.2.

Figure 5.2: Budget Tool Priorities



Draft Plan Public Comment

The Town made a draft version of this plan available for public comment on the Your Timnath website. Five individuals commented on the document, with feedback largely supporting themes voiced through other feedback channels, including support for a new recreation center, expanded trail networks, and inclusive programming for people of all ages and abilities. Commenters also encouraged regional partnerships, more equitable access to facilities across neighborhoods, and clear communication on how and when plan goals will be addressed.

Focus Group Feedback

A series of four focus groups was conducted to gather targeted insights into specific areas of interest. Each focus group focused on a unique aspect of Timnath's Parks and Recreation, enabling more in-depth discussions.

Parks, Trails, Open Space, Reservoir Focus Group

Discussions emphasized the need for improved trail connectivity, particularly North-South routes and safe crossings to neighboring areas. Participants supported open space preservation, balancing new parks with wildlife corridors and water resource protection. At the reservoir, attendees expressed excitement for a future trail around the water, while also advocating for maintaining current amenities and adding bird-watching and winter programming.

Programs and Events Focus Group

Participants showed interest in new programs, including an indoor pool, kayak rentals, and nature-focused activities like bird-watching. They preferred more cultural and seasonal events and suggested improving digital promotion efforts. Enhancing access and participation was also discussed, with recommendations for better dog park safety, stronger connections with surrounding communities, and phased small events to increase engagement.

Recreation Center Focus Group

There was strong support for an accessible indoor pool, senior activities, and a wellness incubator space. Desired amenities included diverse classes (cooking, music, crafts), cultural spaces, and flexible areas for multi-generational use. Participants favored a centrally located facility with bikeable/walkable access near schools. They also supported a mix of active and passive uses, such as arts programming, a farmers' market, and varied recreation opportunities.

Open Discussion Focus Group

Participants supported expanding trails around the reservoir, while emphasizing the need for long-term water planning to sustain parks and open spaces. Regarding the recreation center, there was interest in exploring ballot initiatives for funding, helping to ensure Americans with Disabilities Act (ADA) compliance and identifying multiple funding sources.

Stakeholder Meeting Feedback

In addition to community events and focus groups, three stakeholder meetings were held to gather feedback from key partners and organizations with vested interests in Parks and Recreation.

Sports and Athletics

Field and court space remain a common challenge, with stakeholders expressing a desire for a sports complex or recreation facility. They emphasized the need to address financial barriers, improve parking and restroom accessibility, and help ensure coaching, training, and alignment with the Park and Recreation Department's mission. Prioritizing recreational and entry-level offerings was seen as key to expanding opportunities for participation.

Partnerships, Schools, and More

Stakeholders highlighted the importance of building community relationships, fostering pride, and strengthening local identity. They saw potential for increased recreational field use with schools and emphasized trail connectivity and safety for students biking to school. Additionally, there was interest in more nature-based programs, such as wildlife and bird-watching, as well as stronger connections between school groups and community events.

Staff Conversations

Feedback was also gathered from Town staff members to better understand challenges and opportunities at an operational level in the coming years, as well as to learn what feedback and suggestions staff hear while interacting with the community day to day. Conversations were held with 11 staff members across a variety of departments. Key highlights from staff conversations are listed below.

The growth of Timnath has impacted space availability for events, programming, and storage, affecting operations across the department. Staffing shortages have not kept

pace with this growth, limiting the ability to expand events, programming, and maintenance efforts.

There is strong community interest in a recreation center, though preferences vary between athletic and general recreational uses. Trail connectivity remains a priority, particularly for addressing the North-South divide. Staff also emphasized the need for funding and cost recovery strategies to support the Town's continued expansion.

Additional considerations include homelessness, the rise of pickleball, field space constraints, irrigation needs, and demand for more nature programming.

5.3 Statistically Valid Survey Findings

A survey was distributed to every household in Timnath to gather feedback on the community's needs and priorities for Parks and Recreation. Each survey packet contained a cover letter, a copy of the survey, and a postage-paid return envelope. Residents who received the survey were given the option of returning the survey by mail or completing it online. After the surveys were mailed, ETC Institute followed up with residents to encourage participation. To help prevent people who were not residents of Timnath from participating, everyone who completed the survey online was required to enter their home address prior to submitting their survey. ETC Institute then matched the addresses entered online with addresses in Timnath. If the address from a survey completed online did not match an address in Timnath, the survey was not included in the final database for this report.

The target response for statistical validity was set at 250 responses, and the actual response rate more than doubled the target response, with a total of 515 responses. The overall results for the sample of 515 surveys have a precision of at least +/-3.9% at the 95% level of confidence.

Park Visitation and Condition

- 93% of respondents indicated that they had visited a park within the last year, demonstrating a high level of community engagement with existing recreational spaces.
- Respondents selected the level of frequency of their park visits: 12% visit almost daily, 25% visit a few times per week, 23% visit once per week, 21% visit once per month, and 16% visit a few times per year or less.
- Respondents gave high ratings to the physical condition of the parks they visited: 58% rated excellent, 40% rated good, 2% rated fair, and 0% rated poor.

Factors Preventing Residents From Visiting Parks/Events

ETC Institute provided a list of possible reasons preventing residents from visiting parks and events. Respondents were able to make multiple selections from the list, and based on the sum of these responses, the most popular selections were:

1. Lack of shade
2. Lack of amenities we want to use
3. Not aware of parks' or events' locations
4. Use parks/facilities in other cities/county

Program Needs

Respondents were asked to identify if their household had a need for 33 recreation programs and to rate how well their needs for each are currently being met. Based on this analysis, ETC Institute was able to estimate the number of households in the community that had the greatest “unmet” need for various programs.

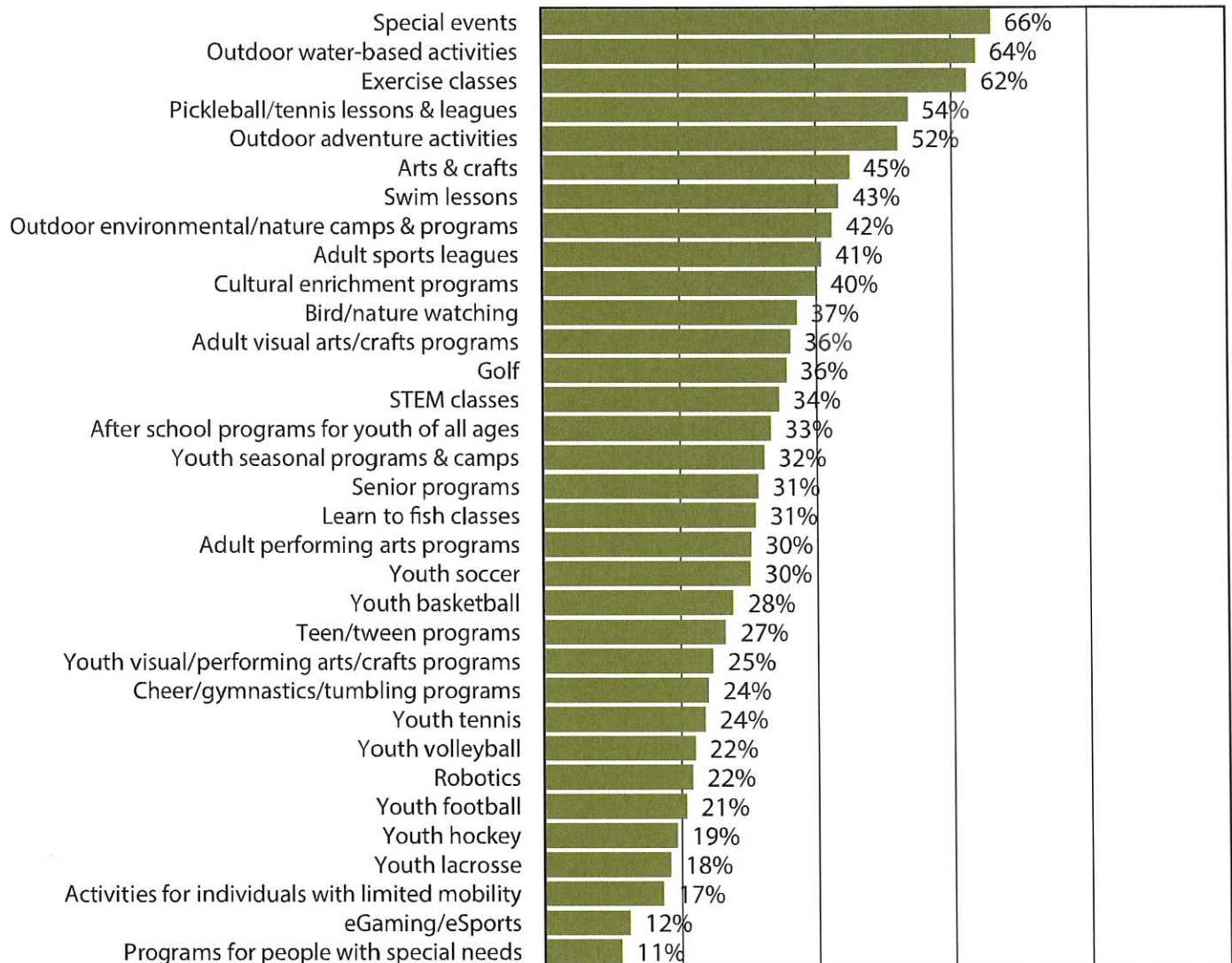
The three programs with the highest percentage of households that have an unmet need:

1. Special events
2. Outdoor water-based activities
3. Exercise classes

Figure 9: Need for Programs/Activities (By Percentage of Respondents Who Indicated Need)

Q6. Need for programs/activities.

by percentage of respondents who indicated need



Facility Needs

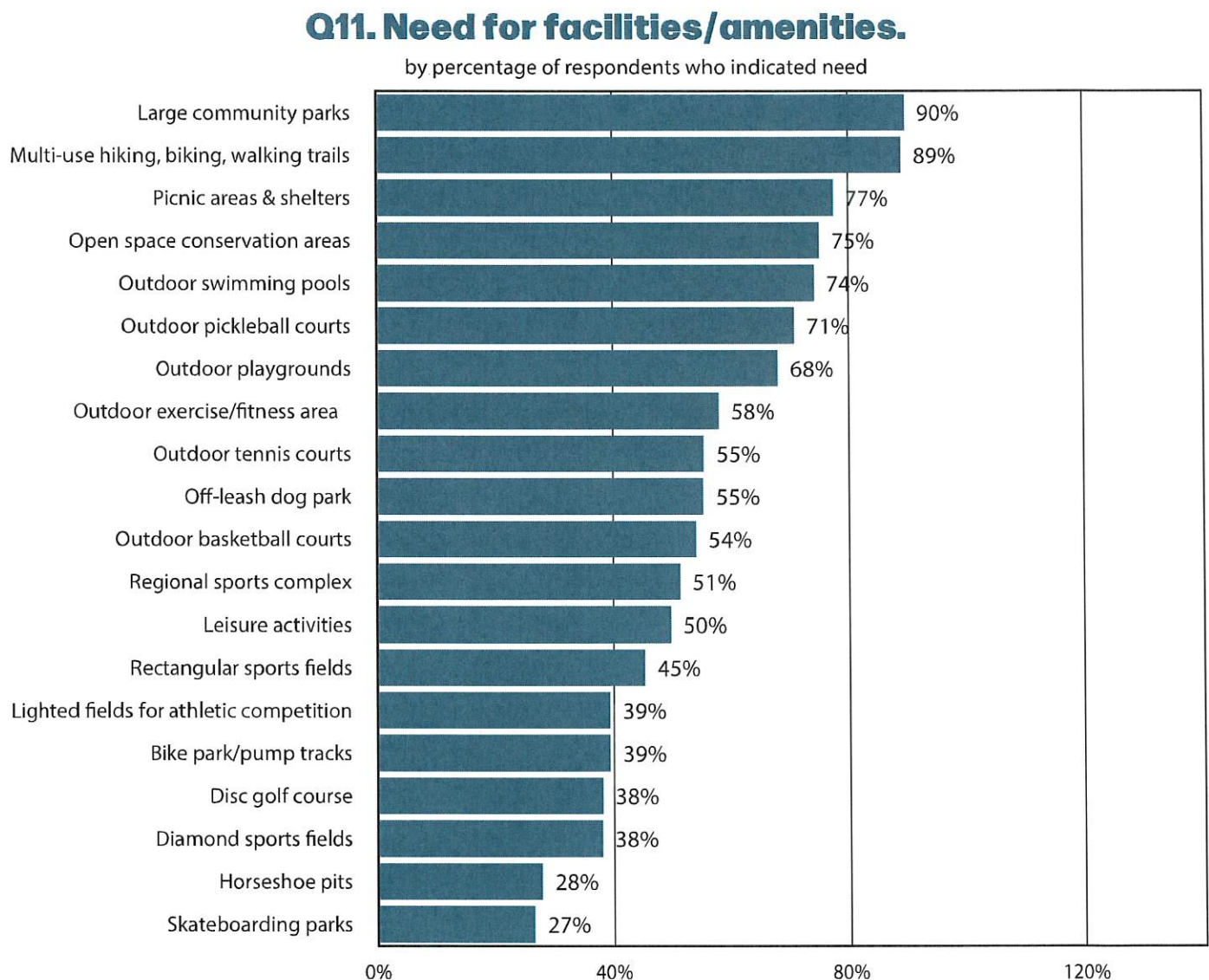
Respondents were asked to identify if their household had a need for 20 recreation facilities/amenities and to rate how well their needs for each are currently being met. Respondents were asked about their desire for a recreation center and their preferences for recreation center amenities in a separate question. This question focuses on recreation facilities and amenities separate from a recreation center. Based on this analysis, ETC Institute was able to estimate the number of households

in the community that had the greatest “unmet” need for various facilities.

The three facilities with the highest percentage of households that have an unmet need were:

1. Large community parks
2. Multi-use hiking, biking, walking trails
3. Picnic areas and shelters

Figure 10: Need for Facilities/Amenities (By Percentage of Respondents Who Indicated Need)



Facility Importance

In addition to assessing the needs for each activity, ETC Institute assessed the importance that residents placed on each item. Based on the sum of respondents' top four choices, these were the four facilities that were ranked as most important to residents:

1. Multiuse hiking, biking, walking trails
2. Large community parks
3. Open space conservation areas
4. Outdoor swimming pools

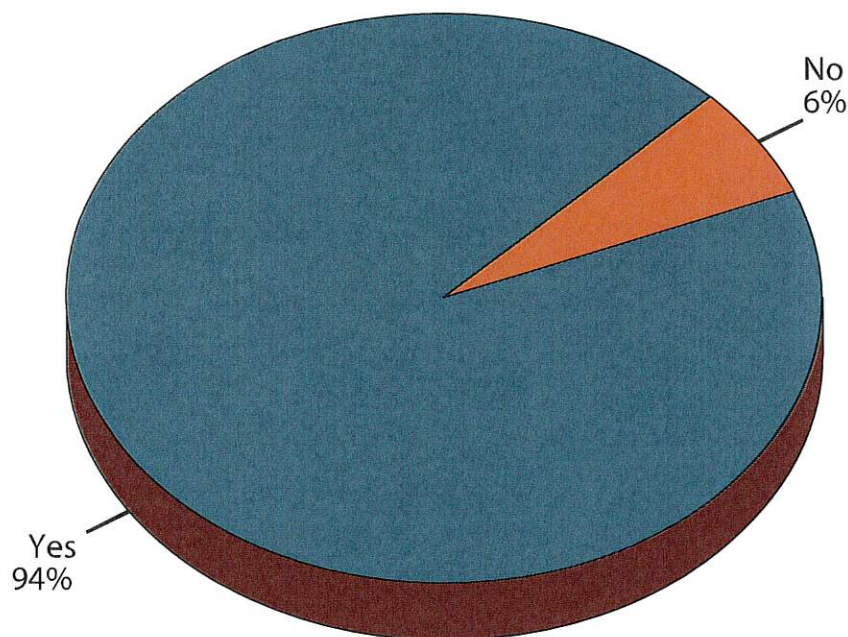
Recreation Center Desirability

The strongest feedback in the survey was the desire for a new recreation center—validated by 94% of respondents supporting its development. Based on the sum of top-four choices, the features the respondents would like to see in the new community recreation center are: lap lanes for swim lessons, exercise swimming, competitive swimming, or therapeutic purposes (46%), a weight room/ cardiovascular equipment area (41%), and an indoor running/walking track (36%).

Figure 11: Do You Support the Town Pursuing the Construction of a Community Recreation Center?
(By Percentage of Respondents, Excluding "Not Sure")

Q8. Do you support the Town pursuing the construction of a Community Recreation Center

by percentage of respondents (excluding "not sure")





SECTION 6

Levels of Service Analysis

6.1 Introduction

Timnath boasts over 1,400 acres of parkland, open spaces, and trails, providing scenic beauty and opportunities for outdoor activities like hiking, biking, and wildlife observation. A key recreational area is the Timnath Community Park, a 25-acre park featuring a splash pad, six pickleball courts, two tennis courts, a basketball court, and a dog park, that also hosts various town-sponsored classes, events, programs, and tournaments. The Timnath Reservoir, leased with limited access to residents only, is a popular spot for boating and fishing. The park system also includes fields for youth sports, providing spaces for organized sports and recreational play. As this Master Plan is being finalized, WildWing Park is about to open to the public, with many new amenities for the public, including pickleball, basketball, a dog park, shelter, and ADA accessible playground. These parks and open spaces are key assets for the community, offering residents access to nature and recreational amenities that contribute to physical well-being and a high quality of life.

Figure 6.1 provides a system inventory map that shows the relative size and distribution of existing Parks and Recreation facilities in Timnath.

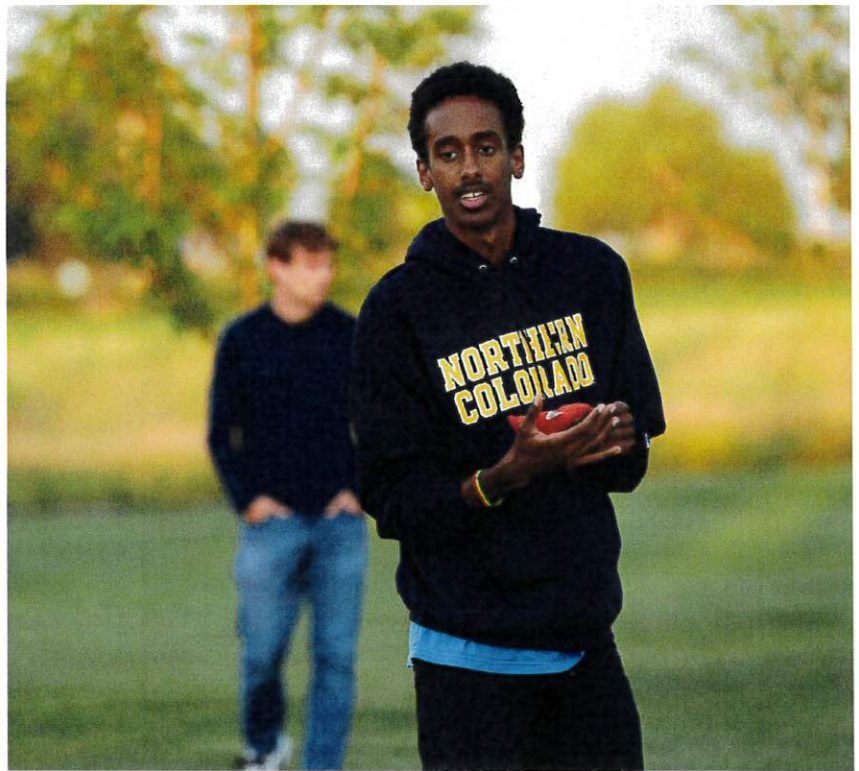
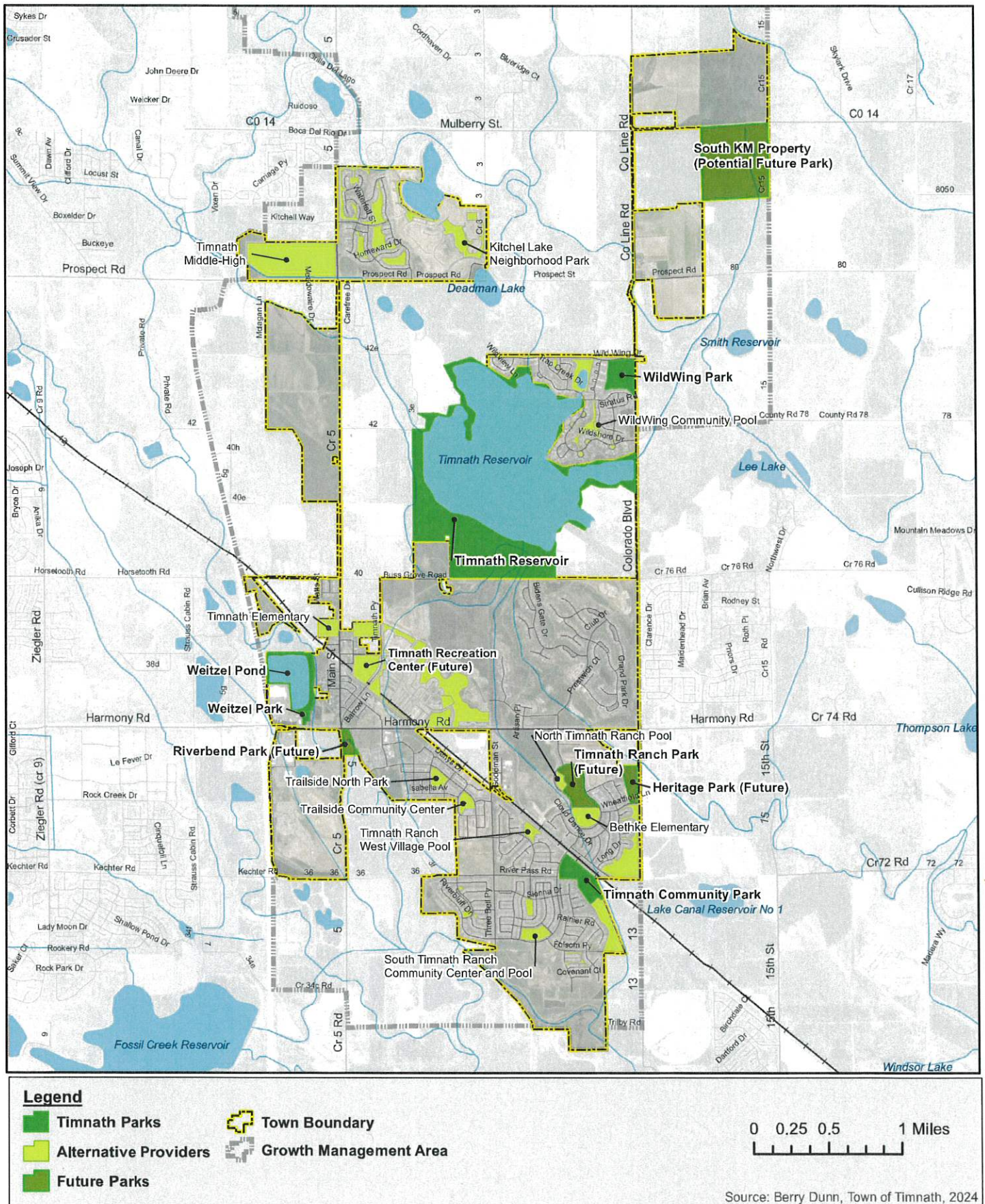


Figure 6.1: System Map



6.2 Inventory and Assessment

Component Scoring

A component is any amenity—such as a playground, picnic shelter, basketball court, or athletic field—that allows people to exercise, socialize, and maintain healthy physical, mental, and social well-being. [A list of components and definitions can be found in the Appendix.] The City of Timnath maintains 82 of the 175 total components across the City.

All components were scored based on condition, size, site capacity, and overall quality, reflecting the user's

expectations of recreational features. Beyond the quality and functionality of components, BerryDunn's analysis considers other essential aspects of a park or recreation site. Not all parks are created equal, and their surroundings may determine the quality of a user's experience. An example of differences to the user experience between identical playground structures is depicted in Figure 6.2.

Figure 6.2: User Experience Differences



The inventory team used the following four-tier rating system to evaluate park components:

- **0** = Nonfunctioning
- **1** = Below Expectations
- **2** = Meets Expectations
- **3** = Exceeds Expectations

Overall, component scoring within the Timnath system scored very well and consisted mainly of newer components. Timnath components scored a 2 (Meets Expectations) 97% of the time, compared to a national data set score of 79%.

Table 6.1: Timnath Component Scores Versus National Data Set

Scores	Timnath %	National %
0 – Non-Existant	0%	3%
1 – Below Expectation	2%	10%
2 – Meets Expectation	98%	79%
3 – Exceeds Expectation	0%	8%

Outdoor Facility Scoring

Facility scoring measures how properties and components serve residents and users.

These scores often make the most sense when compared within the same classification (i.e., when comparing one neighborhood park to another) a wide range of scores within a category may be reasonable, or it may be an opportunity to reevaluate a park's classification. Still, it may also be an opportunity to reevaluate a park's particular classification based on the service to the community or neighborhood it serves.

Cumulative scores most directly reflect the number and quality of components. The availability of modifiers, such as restrooms, drinking fountains, seating, parking, and

shade, also impact park scores. Higher scores reflect additional recreation opportunities than lower scores. The scores, when combined with the facility type, number of components, and acreage, highlight the strengths and weaknesses of each park or facility. For example:

- ▶ Timnath Community park (132.6) is shaded green, offering 24.8 acres and 30 components, demonstrating its expansive offerings, while Weitzel Park (38.4) scores lower, with only 2.6 acres and seven components.
- ▶ Open Space: Timnath Reservoir (50.4) is shaded green, offering 847 acres (including the 700+ acre reservoir) and 12 components, providing a wide range of amenities. Table 6.2 shows the outdoor facility scores for Timnath properties:

GREEN: High scores, representing well-performing facilities with more amenities, components, or acreage that meet the community's needs.

LIGHT GREEN OR WHITE: Mid-range scores, indicating facilities that are functional but may have room for improvement.

LIGHT RED OR RED: Low scores, signaling facilities with fewer amenities, smaller size, or underperformance in meeting the community's expectations.

Table 6.2: Timnath Outdoor Facility Scores

Timnath Parks and Open Spaces	Facility	Neighborhood Score	Approx Acres	Total Components
	Community			
	Timnath Community Park	132.6	24.8	30
	Timnath Ranch park	2.2	25.3	1
	WildWing Park	67.2	22.1	18
	Open Space			
	Riverbend Park	11	7.2	5
	Timnath Reservoir	50.4	847.8	12
	Weitzel Park	38.4	2.6	8
	Weitzel Pond	44	59.4	10
	Special-use			
	Heritage Future Park	2.2	11.8	1

6.3 Level of Service & Benchmark Analysis

Benchmark Analysis

The NRPA benchmarks provide a useful framework for assessing parkland availability relative to population size. Timnath has 43 parks totaling 1415.2 acres, offering 141.6 acres per 1,000, exceeding the NRPA's benchmark of 10.8 acres per 1,000 for similarly sized agencies, though it must be noted that a significant portion of Timnath's total park acreage includes undeveloped land and the Timnath Reservoir.

Table 6.3 provides a comparison of Timnath's facilities to NRPA medians.

Table 6.3: Park Metric Analysis

Types of Facilities	Percent of Agencies Offering This Facility	Median Number of Residents per Facility	Timnath Quantity	Timnath Residents Per Facility	Needed to Meet NRPA Median 2024
Playground	93%	3,105	17	641	0
Diamond Field	85%	3,007	2	5,449	1
Basketball Court	84%	7,501	3	3,632	0
Rectangular Field	83%	3,333	2	5,449	1
Tennis Court	72%	5,461	4	2,747	0
Dog Park	68%	27,508	2	5,449	0
Community Garden	52%	27,262	1	10,897	0
Skateboard Parks	46%	33,167	0	N/A	1
Pickleball Court	42%	7,737	12	916	0
Volleyball Courts	23%	14,208	1	10,987	0
Spray Pad	23%	30,629	2	5,449	0
Disc Golf	20%	29,445	2	5,449	0

Timnath is near to NRPA standards for most facilities, though it may consider additional diamond fields, rectangle fields, and a skate park if the citizens desire.

Aquatic Facilities

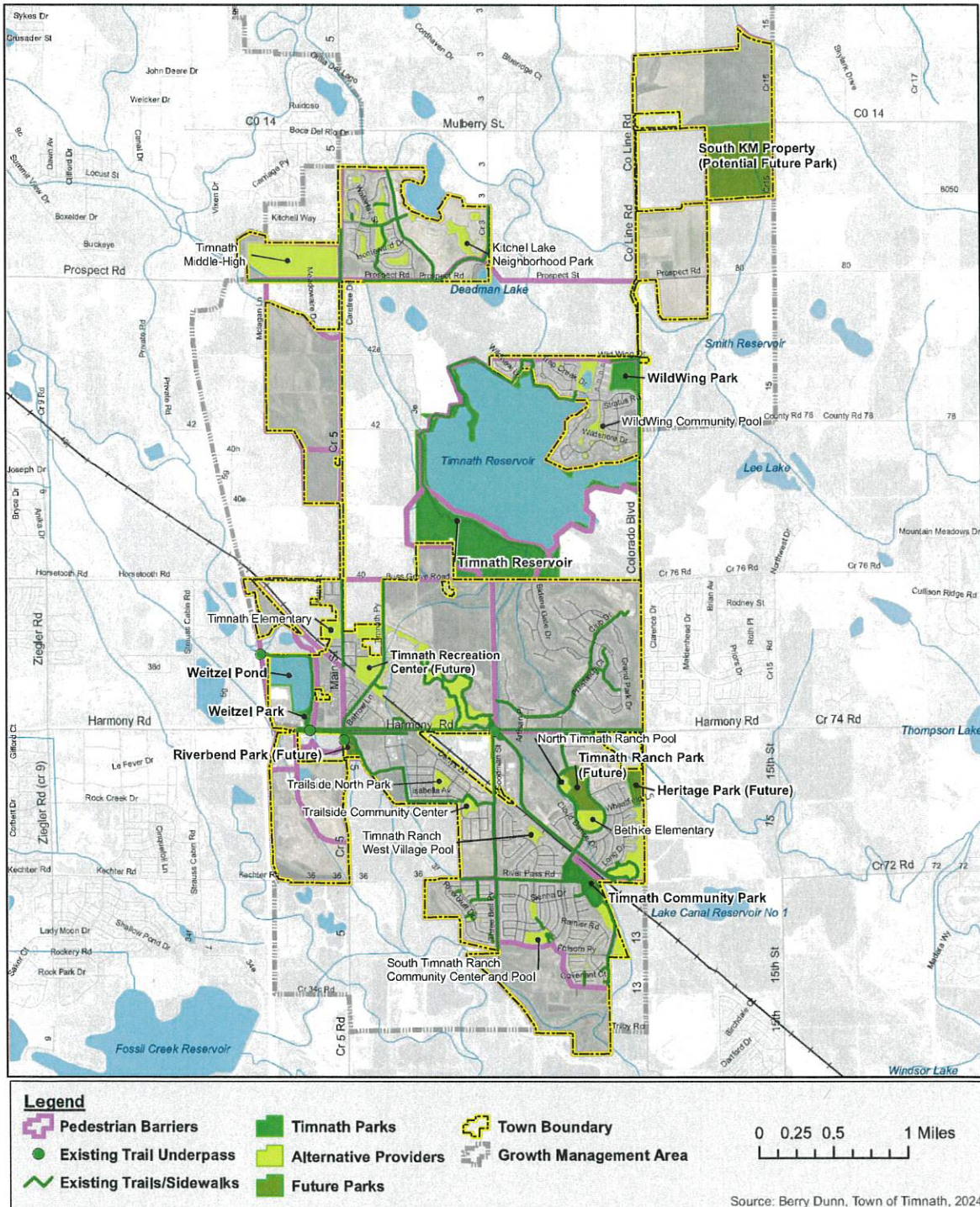
NRPA Park Metrics indicate that 49% of reporting agencies offer a pool, with 19% having a pool dedicated exclusively to leisure. In 2023, peer Parks and Recreation agencies providing an aquatic program to populations of 20,000–49,000 offered one pool for every 27,801 residents and/or one leisure pool for every 32,812 residents. Town of Timnath does not manage any swimming pools, though a few are provided by alternative providers in some neighborhoods. The Town has a splash pad at Timnath Community Park.

6.4 Walkability, Gap, & Trails Analysis

Walkability Analysis

Pedestrian barriers, such as highways, major streets, railroads, and natural features like rivers hinder walkable access. Figure 6.3 denotes pedestrian barriers and the zones they create; these areas are accessible without crossing a major street or obstacle. Special consideration has been given to existing trails, sidewalks, and pedestrian underpasses.

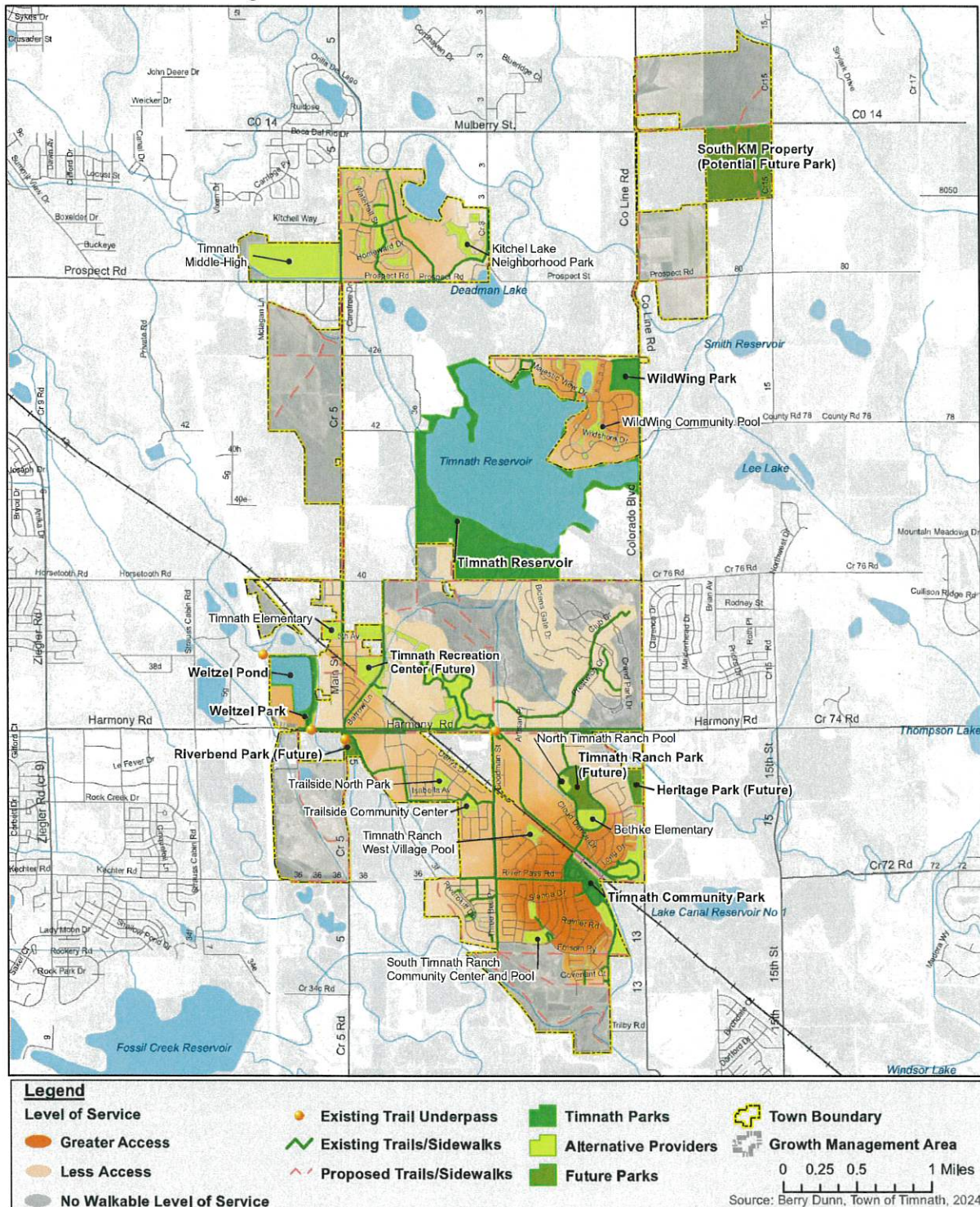
Figure 6.3: Pedestrian Barriers



For full-sized map, see Appendices.

Figures 6.4 and 6.5 illustrate walkable access to quality outdoor recreation in Timnath, using a 10-minute walk or ½-mile service area, while accounting for pedestrian improvements and barriers. Areas shaded with a darker orange gradient represent having greater access to higher quality parks, while areas outside the orange buffers are beyond the 10-minute walk range. Trails and sidewalks, as well as alternative provider parks captured in the inventory, were considered in the analysis. This walkability analysis highlights the distribution and equity of service throughout the community. The majority of residents (91.8%) can reach outdoor recreation within 10 minutes, reflecting well-distributed park resources.

Figure 6.4: Walkable Access to Outdoor Recreation

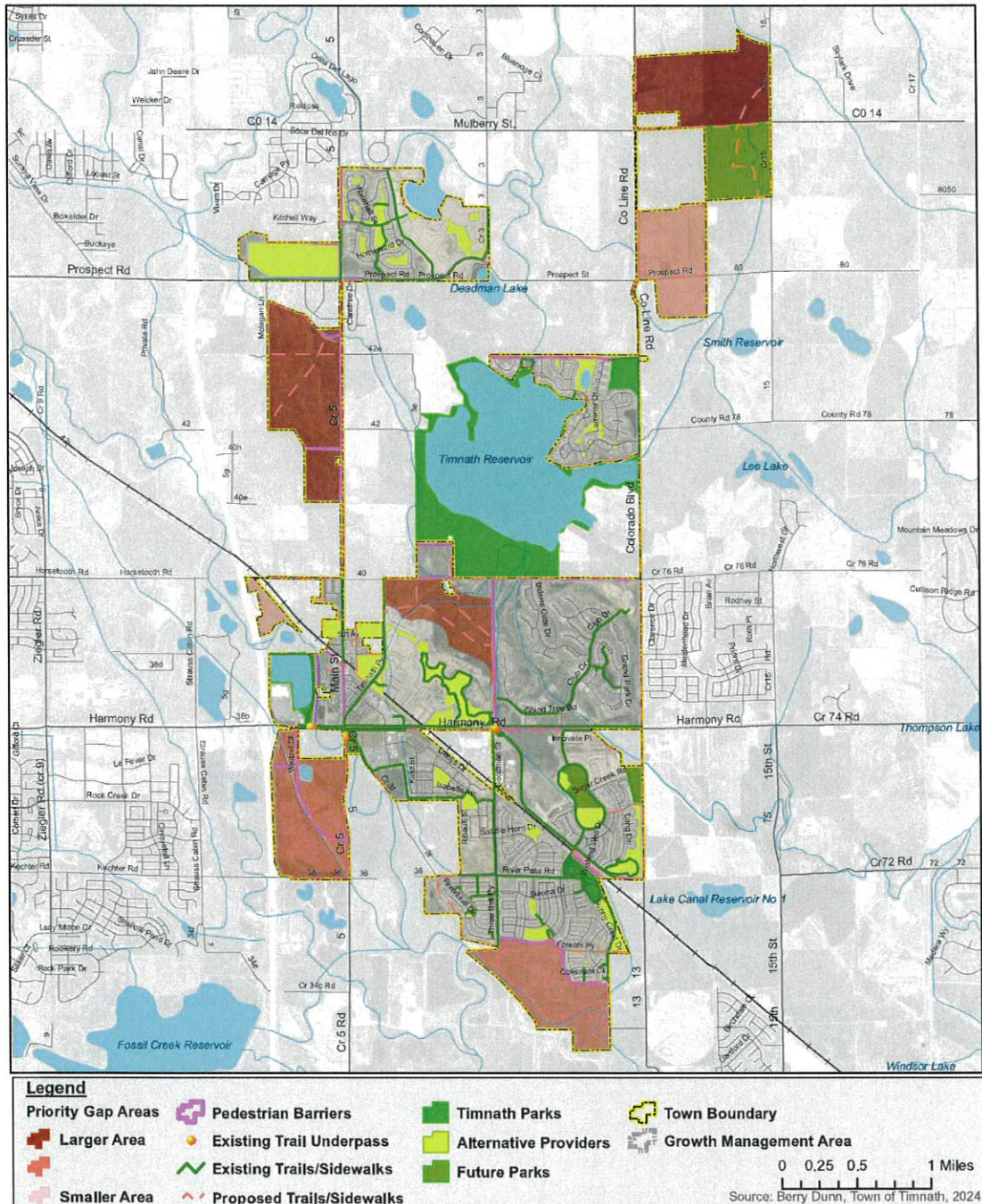


For full-sized map, see Appendices.

Gap Analysis

To identify disparities in access to recreation opportunities, areas with no walkable service to a Town park underwent additional analysis to quantify population. Zones lacking present population data were excluded from subsequent evaluation. Figure 7 identifies populated areas not currently provided walkable access to a Town park along with the approximate number of people in each zone. It is possible that these gap areas have new or existing recreation opportunities not captured during the inventory in fall 2024, and the two largest gap areas by population do have private golf club house facilities serving those communities. The numbers on the map correspond to the demographic information provided in Table 6. Generally, residents have very good access to parks.

Figure 6.5: Walkability Gaps



For full-sized map, see Appendices.

Table 6.4: Gap Analysis

Gap Priority Area	Total Population	Acres	Median Household Income	Crime Rate	Diversity Index
1	662	242.4472	\$164,055	45	27.4
2	202	171.5839	\$163,667	45	26.9
3	143	36.23943	\$164,326	45	28
4	134	135.7917	\$97,366	99	36.7
5	27	645.1111	\$170,715	45	31.6
6	32	123.6896	\$100,000	99	36
7	17	65.13118	\$155,045	137	37.2
8	13	52.61171	\$169,023	88	46.7
9	5	31.80651	\$169,023	45	36
10	6	135.9198	\$200,001	88	47.8

The service gap areas focus on areas with limited park access, higher density, and greater diversity, emphasizing equity and safety. Available land was also considered for feasible improvements. To further improve access, several strategies can be implemented:

- Expand services at nearby facilities
- Expand trail networks
- Develop new parks

Trails: Addressing Access and Improving Connectivity

Trail connectivity is one of the top community priorities in Timnath. In open-ended community feedback, comments mentioning trails were second only to the desire for a recreation center. Adding trails and improving trail connectivity was the third highest priority on the online budget prioritization exercise, behind improving and maintaining existing parks and building a recreation center. Of respondents to the statistically valid survey, 89% indicated a need for multi-use hiking, biking, and walking

trails. When weighted based on need and importance, trails are the highest ranked outdoor recreation facility need.

As Timnath grows, prioritizing regional, community, and neighborhood connectivity is vital to meet community needs, address gaps in recreation access, increase connectivity, and plan for growth. The PROST Pedestrian Plan was updated to reflect current and potential future trails and paths to plan for the future and address this community demand.



Trail Definitions:

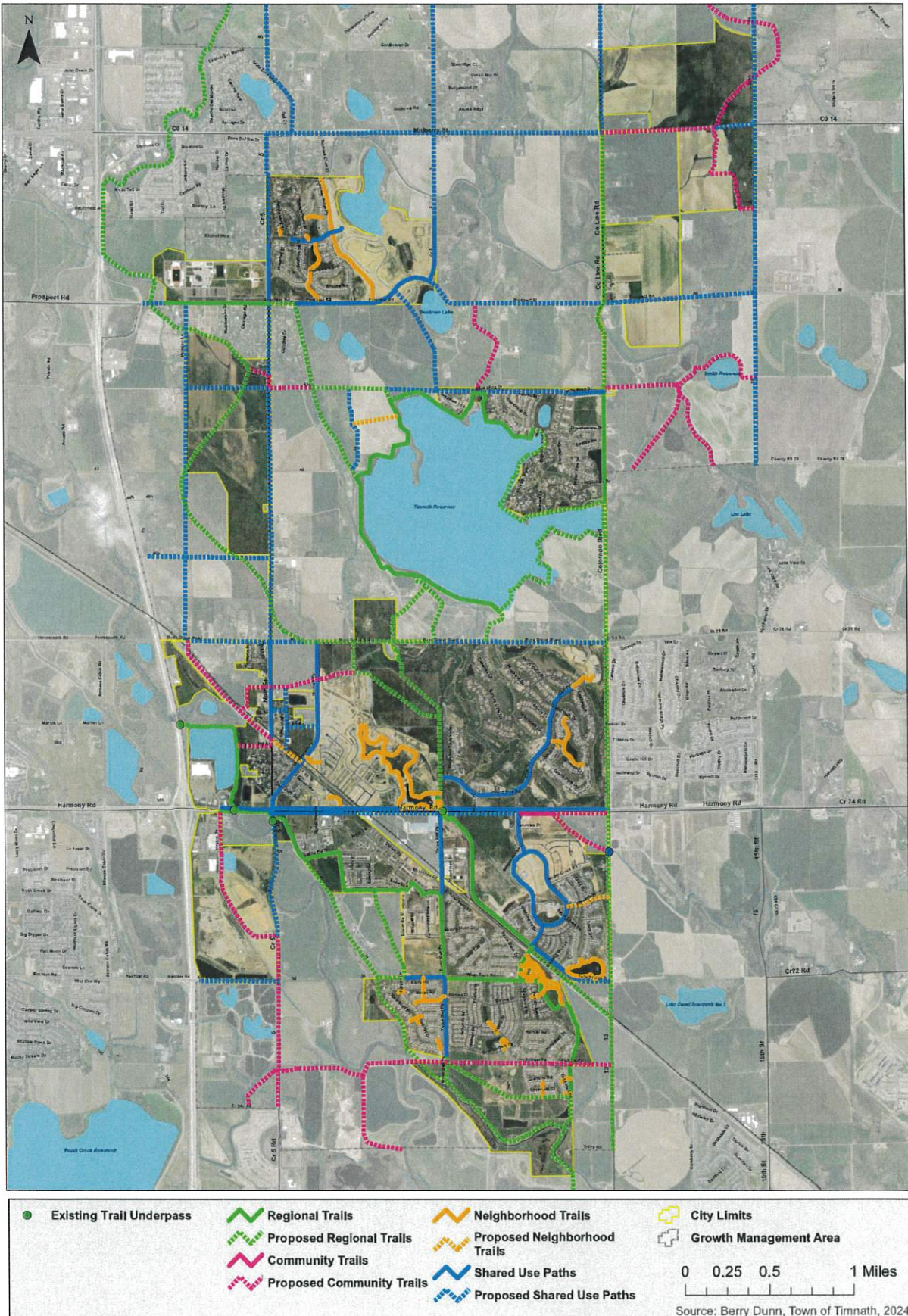
REGIONAL TRAIL : 10' paved, 2' soft shoulder, major continuous trails that connect neighboring communities, typically in located in separate Trail ROW or easements, but can be in road ROW

COMMUNITY TRAIL : 10' paved, connections between regional trails, typically in located in separate Trail ROW or easements, but can be in road ROW

NEIGHBORHOOD TRAIL : 8' paved, connections within neighborhoods

SHARED USE PATH : 10' paved in street ROW

Figure 6.6: PROST Pedestrian Plan



For full-sized map, see Appendices.

6.5 Key Findings

Key findings provide valuable insights into Timnath Parks and Recreation Department's Level of Service (LOS), highlighting areas of success and opportunities for improvement to better serve the community's diverse needs.

The Timnath System

Timnath Parks and Recreation facilities are organized within a classification system that establishes a hierarchy of interrelated facilities. While some parks may serve multiple functions, each is categorized based on its most comprehensive role. The Town, along with alternative providers, maintain 47 parks totaling approximately 1415.2 acres, including undeveloped parks and open spaces.

Overall Component Performance

Timnath Parks and Recreation components generally perform above national benchmarks, with a majority of components meeting expectations compared to the BerryDunn national data set.

Park Acreage Per Capita Comparison

Timnath provides 141.6 acres of parkland per 1,000 residents, far exceeding the NRPA's benchmark of 10.8 acres per 1,000 for similarly sized agencies; however, the Timnath total includes the reservoir and undeveloped parks and open spaces.

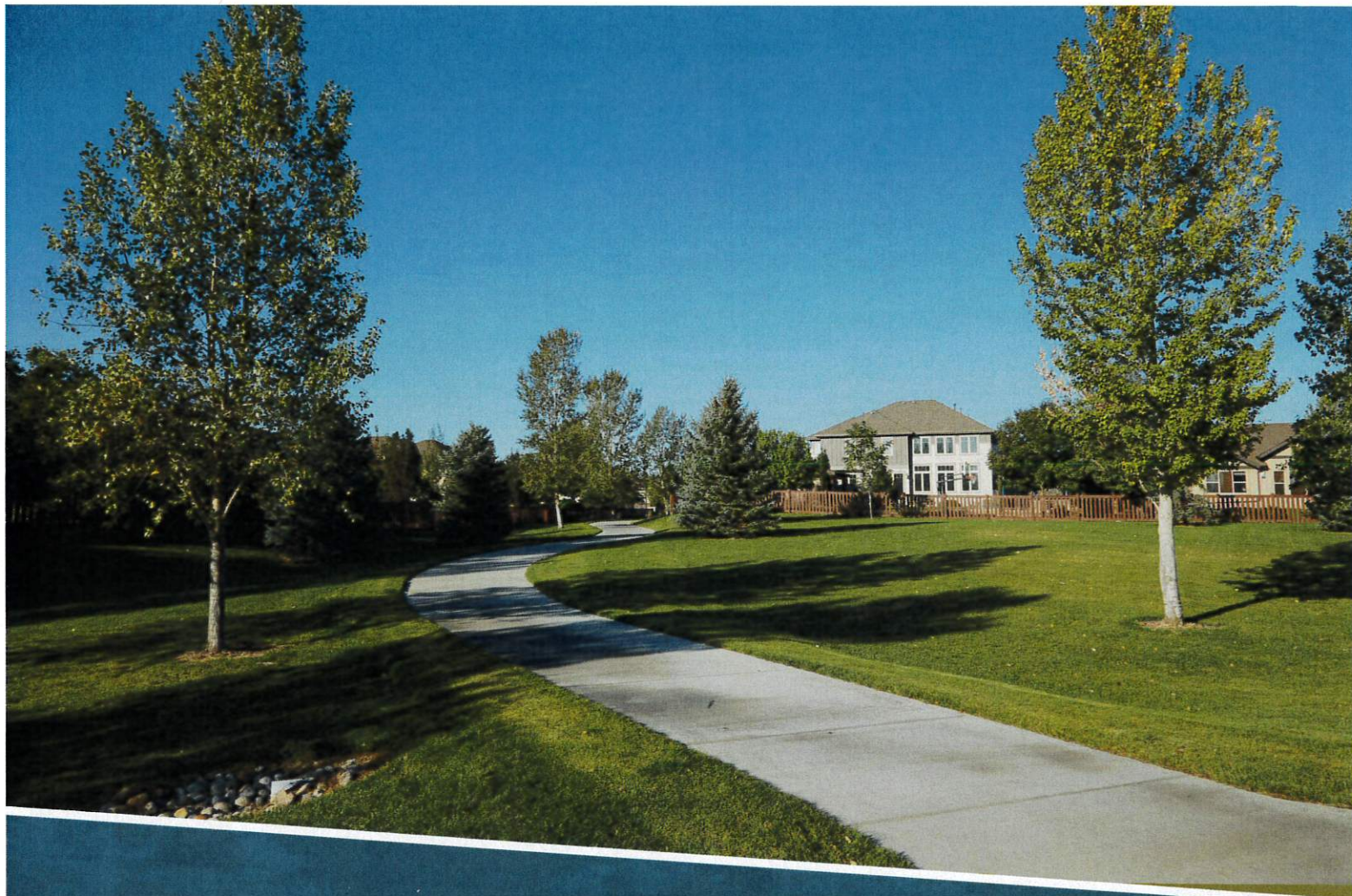
Facility Components Comparison

Timnath meets or exceeds NRPA medians for most facilities, including playgrounds, diamond fields, tennis courts, and dog parks but should give consideration to diamond fields, rectangular fields, and a skatepark, if citizens desire.

Equitable Access to Recreation

The majority of residents (91.8%) can reach outdoor recreation within a 10-minute walk, reflecting well-distributed park resources. All residents can reach outdoor recreation within a one-mile drive.





SECTION 7

Recreation Center Desirability

7.1 Community Feedback

Comment Card Feedback

The desire for a recreation center received the most mentions out of any topic. The most common desired amenities include an indoor pool, weight room/gym, and multi-purpose rooms for dance and exercise classes. The next most-mentioned topic through community feedback was a pool—ideally indoor and as part of a larger recreation center.

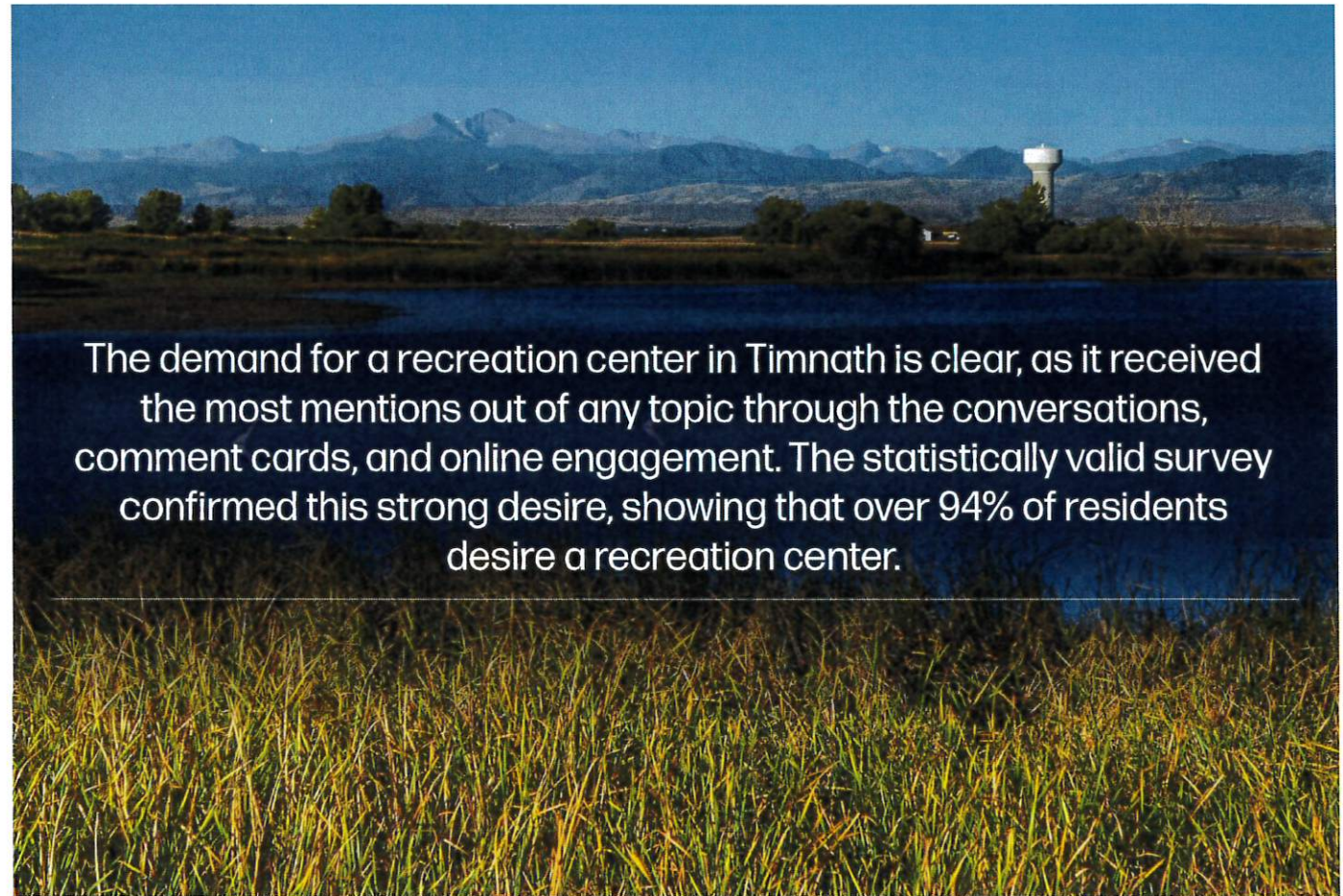
Online Feedback

A recreation center was frequently mentioned on the Your Timnath webpage, both on the ideas wall and the interactive map. For the online budget prioritization exercise, a recreation center was the second highest priority (\$26 of \$100), falling just behind improving/maintaining existing parks (\$27 of \$100).

Focus Groups

Feedback in the Recreation Center Focus Group reiterated the desire for an accessible indoor pool, senior activities, and wellness incubator space. These participants expressed interest in diverse classes and flexible areas for multi-generational use.

The desire for a recreation center came up in other focus group conversations, with individuals expressing an interest in various funding mechanisms and expressing a desire for ADA compliance.



The demand for a recreation center in Timnath is clear, as it received the most mentions out of any topic through the conversations, comment cards, and online engagement. The statistically valid survey confirmed this strong desire, showing that over 94% of residents desire a recreation center.

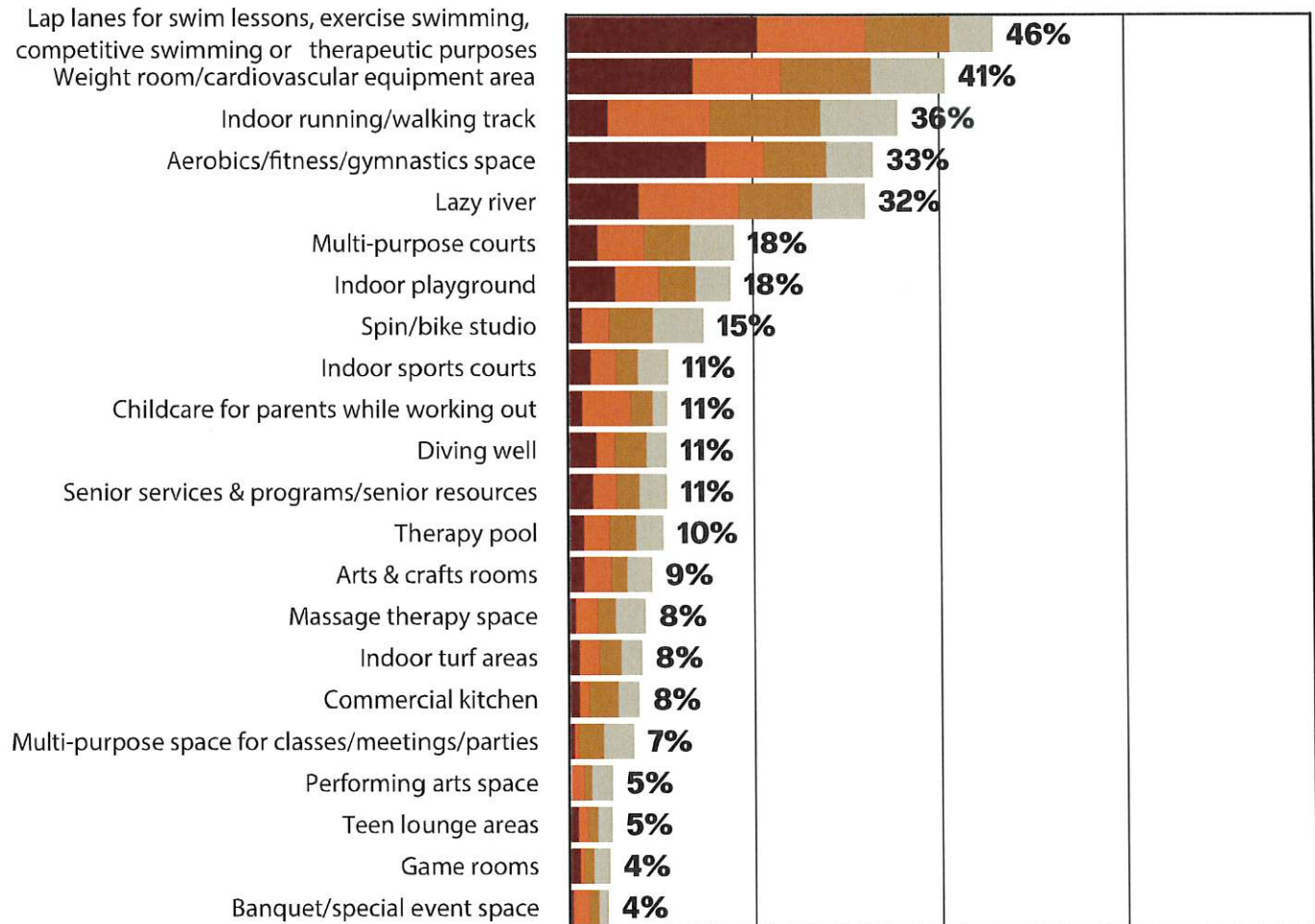
Survey Responses

The statistically valid survey results provided clear insights into community preferences, with the strongest feedback being the desire for a new recreation center—validated by 94% of respondents supporting its development. Based on the sum of top-four choices, the features the respondents

would like to see in the new community recreation center are: lap lanes for swim lessons, exercise swimming, competitive swimming, or therapeutic purposes (46%), weight room/cardiovascular equipment area (41%), and indoor running/walking track (36%).

Q10. Which four of the features would your household be most likely to use if they were included in a new Community Recreation Center?

by percentage of respondents who selected the items as one of their top four choices



SECTION 7 | Recreation Center Desirability

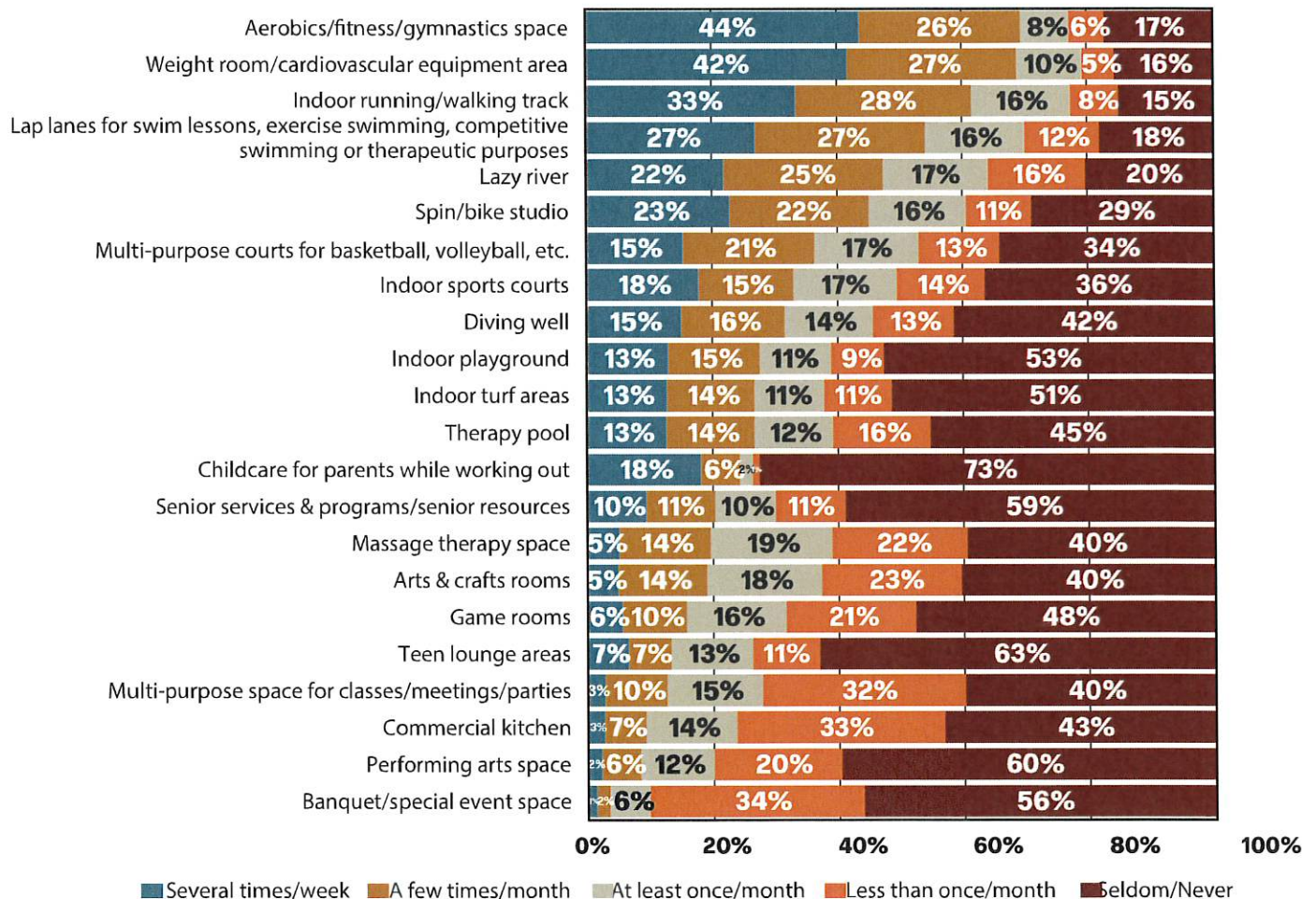
Respondents also indicated how frequently they would use various features in a recreation center. The top selections were:

- Aerobics/fitness/gymnastics space (44% several times/week, 77% once/month or more)
- Weight room/cardiovascular equipment area (42% several times/week, 79% once/month or more)
- Indoor running/walking track (33% several times/week, 77% once/month or more)
- Lap lanes (27% several times/week, 70% once/month or more)
- Lazy river (22% several times/week, 64% once/month or more)
- Spin/bike studio (23% several times/week, 60% once/month or more)

The statistically valid survey asked respondents how they would allocate \$100 among various recreation categories. The top choice was to build a recreation center (\$34.92), with the next highest options being to “add trails and improve trail connectivity” (\$22.38) and to “improve/maintain existing parks” (\$11.95). Figure X provides the full breakdown of fund allocations.

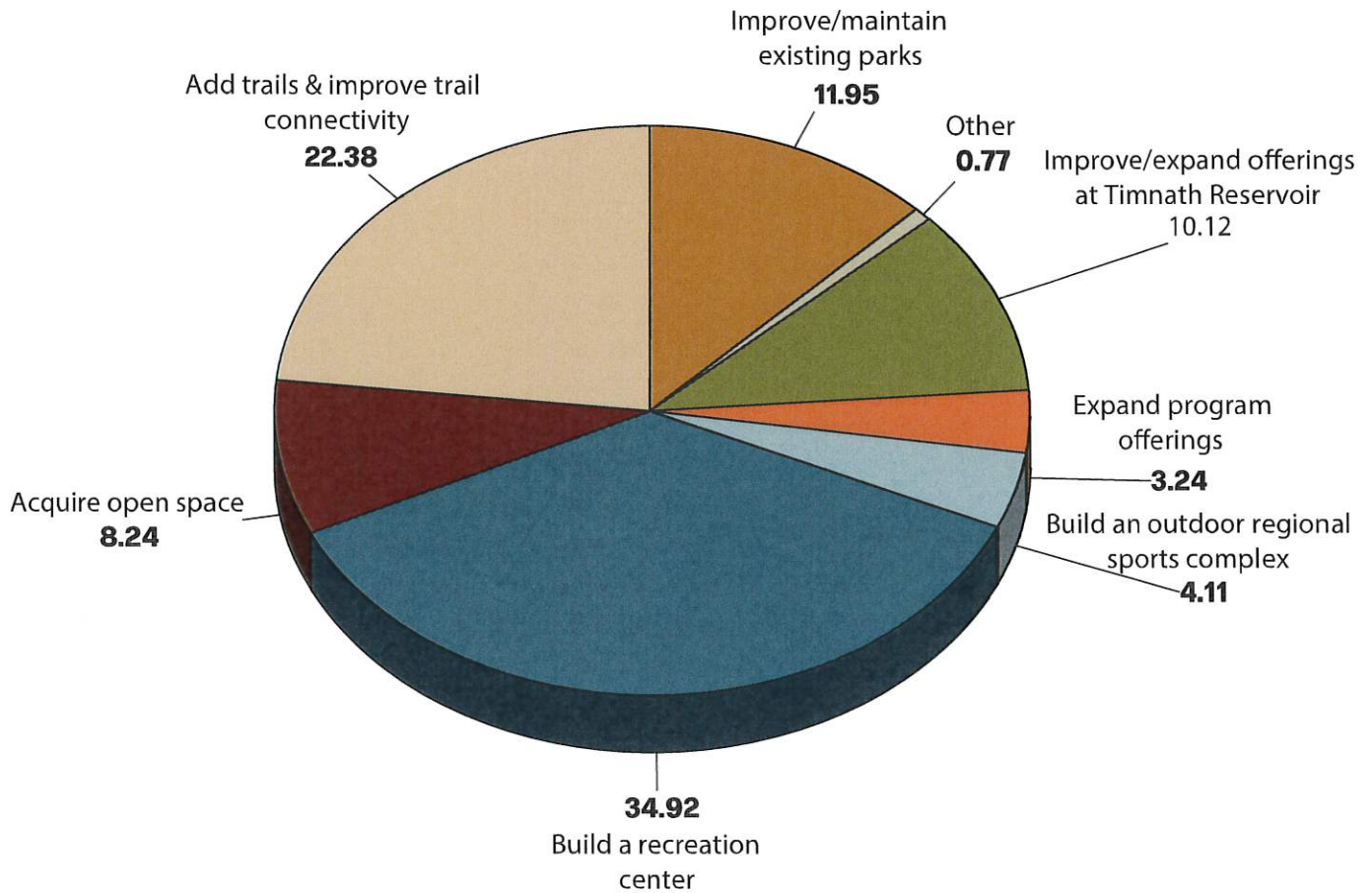
Q9. Below are some elements that could be included in that facility. Please indicate how often your household would use each of these features.

by percentage of respondents (excluding “don’t know”)



Q15. If you had \$100, how would you allocate the funds among the parks and recreation categories listed below?

by percentage of respondents



7.2 Next Steps – Recreation Center Feasibility Study

Based on the clear community interest in a recreation center, the Town asked BerryDunn to conduct a recreation center feasibility study. The scope of work included site analysis, construction costs, and a analysis of ongoing operations and maintenance expenses. This will inform residents and Town staff of the expected costs to build and operate the desired facility, as well as the level of cost recovery that can be expected based on memberships, fees, ect. This study will be completed shortly after the finalization of this Plan.



SECTION 8

Strategic Initiatives

8.1 Strategic Initiatives

Timnath's parks, recreation, open space, and trail amenities and services are enjoyed and valued by Town residents and visitors alike. The Town continues to be strategic throughout its rapid growth to help ensure decisions maximize community benefits. Timnath provides well-organized and highly attended special events, which generate tremendous community pride. Timnath is regarded as an important and collaborative partner throughout the region in many ways, ranging from trail connections, sports and recreation program offerings, stewardship of open space, ect. The strategic initiatives developed from this planning process aim to build upon the foundation of what has already been established, while also building momentum to help meet the evolving needs of a growing community.

The strategic initiatives—Build a Foundation for Success, Grow Services to Meet Community Needs, Align Infrastructure With a Growing Community, Advance Partnerships, and Steward Natural Resources—are intended to provide focus and help prioritize decisions aligned with community and organization needs.



Build a Foundation for Success

At the time of this planning effort, Timnath has recently added resources with a focus on recreation, growing the existing Parks Department into a Parks and Recreation Department. This is an exciting time for the Town and the community, as the Town has the opportunity to provide resources aligned with needs. Like any new and growing organization, Timnath will need to continue to grow organization resources, training, technology, policies, and functions to sustain quality services.



Grow Services to Meet Community Needs

While Timnath has done an outstanding job offering services that are beloved by the community (e.g., special events), residents indicate that they need to travel to other cities to pursue services. The robust community engagement provided through this planning process has strategically identified the most prioritized services by Timnath residents. With this guidance, decisions about service delivery should be easier to align with community benefits. It will be important for Timnath to continue to engage with the community on a regular basis to help ensure services meet evolving needs.



Align Infrastructure With a Growing Community

Timnath is growing rapidly and has made many important and strategic decisions to help align growth with infrastructure needs. For example, the Town has implemented policies and practices to add trail connections as development occurs, which is often overlooked by growing communities. As part of this study, the Town immediately responded to the community's highest prioritized need by considering of a future recreation center. Timnath should continue this forward thinking with strategic planning that is aligned with community priorities.



Advance Partnerships

Timnath is already recognized as a great partner to bring benefits to community members. Partnerships will need to be further prioritized and developed to meet community and regional needs. Timnath residents take tremendous pride in regional trail connections, sports and recreation programming, and other services. It will be especially important for the growing Parks and Recreation Department to develop and rely upon partners to help advance community needs.



Steward Natural Resources

Timnath is regarded as a great place to live, work, and play, largely due to the natural environment. Timnath's careful planning has provided for a vast trail network, open spaces, water resources, wildlife habitat, viewshed, ect. Due to existing infrastructure and development, the Town continues to have a unique opportunity as a growing and developing region to take advantage of stewarding its natural resources in ways that established communities simply cannot, due to existing infrastructure and development.

8.2 Goals and Actions

Master Plan strategic initiatives are supported by recommended actions for success. Detailed recommendations with supporting information are provided in the full strategic plan. An implementation workshop will be provided as part of this planning effort to further refine goals and actions, with particular focus on the first 18-months of success.

	Build a Foundation for Success		
GOAL 1.1	Plan for operation impacts, such as staffing, facilities (e.g., maintenance shops, offices), vehicles, equipment, and supplies prior to expanding services and amenities.		
ACTIONS	1.1a Plan and collaborate with Public Works to develop a centralized maintenance facility with flexibility to allow for growth as infrastructure and services grow.	Mid Term	\$\$
	1.1b Continue and grow opportunities for cross-department efforts to help achieve Town goals and maximize community benefit.	Mid Term	\$\$
GOAL 1.2	Identify and fund immediate deferred maintenance needs that are aligned with highest priorities.		
ACTIONS	1.2a Review and align available funding with highest priorities as part of annual budget process.	Ongoing	\$-\$\$\$
GOAL 1.3	Address highest prioritized maintenance and enhancement needs.		
ACTIONS	1.3a Develop sustainable maintenance standards for parks and trails based on best practices.	Short Term	Varies
	1.3b Develop an equipment/park amenities replacement schedule and identify potential funding sources.	Short Term	Varies



Build a Foundation for Success

TIMING

FUNDING



Grow Services to Meet Community Needs

GOAL 2.1

Integrate the Plan's recommendations into annual and ongoing budget planning

ACTIONS

2.1a Review and align available funding with highest priorities as part of annual budget process.

Ongoing

\$-\$\$\$

GOAL 2.2

Commit to dynamic, responsive programming aligned with the community's highest priorities.

ACTIONS

2.2a Continue to build on the success of public input tools utilized by the Town for ongoing opportunities to update community priorities.

\$

\$

2.2b Seek opportunities to improve marketing and communication internally and externally about prioritized services.

Ongoing

\$

2.2c Continue to assess inclusionary efforts to services on an annual basis (e.g., improve upon public input specific to inclusion and adaptive needs).

Ongoing

\$

GOAL 2.3

Update annual programming planning to align with Plan findings and recommendations.

ACTIONS

2.3a Develop a Programs Master Plan that will outline programs and services the community wants/needs. Develop cost recovery models so fees charged are based on community priority.

Short Term

\$

2.3b Seek opportunities to improve marketing and communication internally and externally about prioritized services.

Ongoing

\$


2.3b Grow outdoor recreation and nature-based programs.


Mid Term


\$

TIMING

FUNDING

	Align Infrastructure With a Growing Community		
GOAL 3.1	Continue to update the capital improvement plan that supports Plan priorities.		
ACTIONS	3.1a Explore land dedication and acquisition for future park sites, regional trails/greenways, and open space, especially North of Prospect Road.	Long Term	\$\$\$
	3.1b Design and build Phase 1 of Timnath Ranch Park.	Long Term	\$\$\$
	3.1c Design and build Phase 2 of WildWing Park.	Long Term	\$\$\$
	3.1d Develop a Master Plan of the KM South property to include a sports complex.	Long Term	\$\$\$
	3.1e Explore opportunities for Heritage Park.	Long Term	\$\$\$
	3.1f Expand community prioritized support amenities in current and future parks such as natural and artificial shade and traditional and natural benches for additional seating for all Town-owned properties.	Ongoing	\$-\$\$\$
GOAL 3.2	Improve connectivity to assets throughout the Timnath system by conducting focused mobility planning, including trail connectivity and wayfinding (signage).		
ACTIONS	3.2a Complete the Timnath Reservoir Outlet Canal Trail (TROC) and the Timnath Reservoir Inlet Canal (TRIC), which will connect Timnath Community Park to Prospect Road via the Timnath Reservoir.	Long Term	\$\$\$
	3.2b Collaborate and engage regional partners to help ensure trail connectivity (East/West) from Ft. Collins through Timnath to communities to the east.	Long Term	\$\$\$
GOAL 3.3	Explore providing a recreation center.		
ACTIONS	3.3a A feasibility study and funding with public consideration is underway at time of this plan	Short Term	\$\$\$
GOAL 3.4	Continue to align current and future park, open space, and trail needs with community growth.		
ACTIONS	3.4a Integrate into ongoing organization wide planning and growth strategies	Ongoing	\$-\$\$\$
	TIMING	FUNDING	

	Advance Partnerships		
GOAL 4.1	Provide quarterly or mid-year updates on Parks and Recreation through opportunities at strategic partner functions (e.g., school board and/or parent-teacher association meetings, metro districts, downtown meetings, local and regional municipalities, service clubs, police, Safe Routes to School, etc.) to help build awareness of Parks and Recreation opportunities for collaboration.		
ACTIONS	4.1a Develop, update, executive and sustain annual partnership engagement plan.	Ongoing	\$
GOAL 4.2	Increase involvement in strategic partner goal-setting efforts to help build more awareness of potential partner efforts that align with Parks and Recreation needs.		
ACTIONS	4.2a Continue and increase involvement with partnership goal setting opportunities.	Ongoing	\$
GOAL 4.3	Perform an audit of partnership opportunities and report annually on progress.		
ACTIONS	4.3a Continue and increase involvement with partnership goal setting opportunities.	Ongoing	\$
GOAL 4.4	Work with Colorado Parks and Wildlife to enhance and improve access to fishing		
ACTIONS	4.4a Add this task as part of annual budget and service planning efforts.	Ongoing	\$
GOAL 4.5	Provide citizens with a greater sense of ownership of parks and open spaces through volunteering/ clean-up days/planting projects		
ACTIONS	4.5a Develop an enhanced and/or new volunteer program that grows opportunities while providing necessary resources for ongoing success.	Mid Term	\$
	<div>TIMING</div> <div>FUNDING</div>		

	Steward Natural Resources		
GOAL 5.1	Periodically update the Timnath Reservoir Master Plan.		
ACTIONS	5.1a Intergrate into the annual ongoing capital planning process.	Ongoing	\$
GOAL 5.2	Develop a program and policy for tree care, maintenance, and expansion		
ACTIONS	5.2a Become a Tree City USA community by following the criteria established by the program.	Mid to Long Term	\$
GOAL 5.3	Continue and enhance policies that support dedicated open space and natural resource areas that occur along development opportunities.		
ACTIONS	5.3a Develop an Open Space Strategic Master Plan	Mid Term	\$
GOAL 5.4	Explore and implement a philosophy of water conservation via plantings (i.e. drought tolerant, low water use plants; xeriscaping; natural terrain). Maximize opportunities to use non-potable water.		
ACTIONS	5.4a Collaborate organization wide to explore and develop standards.	Mid Term	\$
GOAL 5.5	Conduct a needs assessment for current and future water and irrigation needs.		
ACTIONS	5.5a Hire consulting firm that specializes in water needs assessments for communities to help lead this effort.	Short Term	\$
GOAL 5.6	Grow natural resource education and management opportunities, such as volunteer groups and junior ranger programs.		
ACTIONS	5.6a Review opportunities to link this effort with organization wide volunteer efforts. Consider partnerships with CPW, CSU, and others to assist with this goal.	Short Term	\$
GOAL 5.7	Increase efforts on environmentally friendly maintenance practices and equipment use.		
ACTIONS	5.7a Review as part of annual operating and capital budget opportunities	Ongoing	\$-\$
	<div> <div>TIMING</div> <div>FUNDING</div> </div>		

Parks,
Recreation,
Open Space,
and Trails

MASTER

PLAN