



STRATEGIC PLAN

2017-2023

"Building on history, community and prosperity."

Timnath - your destination community!

January 2017

TIMNATH TOWN COUNCIL

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Council Member Bill Neal, Council Member Paul Steinway,
Council Member Aaron Pearson

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TOWN OF TIMNATH STRATEGIC PLAN

2017

Introduction

The Town of Timnath is rapidly growing and changing. New residents are moving to our community every day. We are seeing more residential growth, more commercial growth and greater involvement in our community events. In 2014, the Council adopted, after public input, “*The Dreambook*” that spoke to the vision for future development near Old Town and along Harmony Road. In August 2016, the Council conducted a work session to confirm the long standing vision outlined below and to reaffirm its priorities for the future years for capital improvements, infrastructure, community building and more.

The purpose of the 2017 Strategic Plan is to articulate the community’s priorities and vision for the next seven years. Timnath will be changing even more as we grow together to create a vibrant, sustainable community.

VISION FOR THE FUTURE

Twenty-five years from now, the Town of Timnath will be:

- A well-planned and branded community that provides full services and amenities to its residents.
- An integrated and safe community connected by a system of roadways, trails, parks, open space and natural protected areas.
- Self-sustaining with a stable balance of commercial and residential growth.
- Artfully reflective of Town’s history, ambience, and historical agrarian uses.
- Well-managed with intelligent use of financial resources.
- Pro-business with diverse primary employment opportunities for the residents.
- An influential player among the regional partnerships in Northern Colorado.
- A destination community that is clean, green, and serene.

TOWN OF TIMNATH MISSION

The purpose of the Town of Timnath is to:

- Provide for the health, safety and welfare of its residents and visitors.
- Provide quality municipal services.
- Develop sound public policy.
- Utilize resources efficiently and effectively.
- Provide a fiscally responsible government.
- Be stewards of the environment.
- Promote and maintain high ethical standards.
- Be an integrated partner in the Northern Colorado community; and
- Make the Town's vision come to life for the betterment of the community and its residents.

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2016 STRATEGIC PLANNING SESSION

At the August 2016 planning session, the Council discussed accomplishments of the past and what Timnath may look like in the years to come. Among the accomplishments in recent years is the first phase construction of the new community park, a portion of the Poudre River Trail and trailhead, establishing a governance structure that is ethical and standardized, improvements to Old Town including connecting Old Town to sanitary sewer and improving the street infrastructure, the expanded presence of Timnath police, the completion of Harmony Road widening, and attracting retailers such as Costco that in turn provides the opportunity to finance major capital improvements.

Although the Council and administration have accomplished a great deal, there is still more work and opportunities ahead of us. In the next seven years, the Council saw that Timnath would:

- Have major infrastructure completed such as the Parkway, Harmony Road to Latham Parkway, and completion of the Poudre River Trail;
- Expand the bike network system and recreation/community center opportunities;
- Continued improvements to the Town's parks and open spaces;
- Complete the new Town Administration Building and Police Department;
- Create greater diversity in housing types to include apartments, townhomes, condos and senior housing;
- Complete the Artisan District;
- Establish a school feeder system within Timnath that expands elementary schools and includes a middle school and high school;
- The stage will be set for the Harmony Road and I-25 Corridors as well as Old Town improvements.
- Be a place to live, work and shop!

The Council's discussions, along with public input, have formulated the following goals and action items.

LAND USE PLANNING

GOAL: To update relevant planning documents in order to have guidance in land use and transportation decisions.

Action Steps:

- *Update the "Parks, Recreation, Open Space and Trails Plan" (PROST) by December 31, 2017 and then again by December 31, 2022.*
- *Create a Harmony Corridor Master Plan that coordinates with the Town of Windsor on land uses and development/architectural standards by December*

- 31, 2017 and then update it by December 31, 2022. (Bring forward an interim plan for Timnath by March 1, 2017)*
- *Update the Town Comprehensive Plan by December 31, 2018 and then again by December 31, 2023.*
 - *Update the Town Transportation Plan by December 31, 2020.*
 - *Create Old Town Master Plan by December 31, 2018.*
 - *Complete the Town of Timnath Drainage Study by May 31, 2021 (and to be updated in 2017).*
 - *Develop phasing plan for implementation of Timnath Reservoir Master Plan by June 1, 2017.*
 - *Provide opportunities through appropriate zoning, site plan review and perhaps incentives to encourage a variety of housing types including apartments, condos, townhomes and senior living - ongoing.*
 - *Ongoing review and updates to the Town's Land Use Code to remain current.*
 - *Finalize Oil and Gas Ordinance by June 1, 2017.*
 - *We will seek commercial opportunities and continually review and establish land use regulations that help set the stage for appropriate development - ongoing.*

CAPITAL PROJECTS

GOAL: To effectively manage ongoing and future projects.

Action Steps:

- *Expedite capital improvement projects where appropriate - ongoing.*
- *Complete Harmony Road Phase III (from railroad tracks to Three Bell) by June 30, 2017.*
- *Complete Phase IV of Harmony Road improvements (from Three Bell to County Road 1) by December 31, 2019.*
- *Commence construction and implementation of Timnath Reservoir Master Plan by June 1, 2017 and budget expenditures for improvements each year.*
- *Complete the Parkway in coordination with adjacent developer by December 31, 2019 (dependent upon Developer's timing).*
- *Complete architectural drawings for new Town Administration Building by October 1, 2017.*
- *Commence construction of Town Administration Building by September 1, 2017 with completion by July 1, 2018.*
- *Commence design of Timnath Police Department Building in 2020.*
- *Construct Police Department Building in 2021.*

- *We will complete Phase I of the Artisan District through public/private partnerships that will fuel the completion of the Dreambook vision and attract sought after development by December 31, 2019.*

COMMUNITY BUILDING

GOAL: To create a sense of place, a sense of community and a unique identity that is the Town of Timnath.

Action Steps:

- *Implement the Artisan District concept by December 31, 2019.*
- *Build on Town events like Holiday Lighting, Taste in Timnath, Fourth of July Celebration and more to make Timnath a family-oriented entertainment destination - ongoing.*
- *Secure sponsorships to offset the costs of Town celebrations and events - ongoing.*
- *Hold routine “Mayor Coffees” as an opportunity for residents to chat with the Mayor and Council members regarding their concerns or questions ongoing.*
- *Work with the Poudre School District (PSD) to create a Timnath feeder system by bringing PSD property into Timnath and by helping them with necessary public improvements for an elementary school, middle school/high school in Timnath by December 1, 2017.*
- *Work with local developers and others to create a Town community/recreation center as resources allow.*
- *Continue working with Colorado Department of Parks and Wildlife on angling opportunities and stocking of the Timnath Reservoir and Walmart Pond -ongoing.*
- *Continue to implement Town-wide signage improvements - ongoing.*

INTERGOVERNMENTAL RELATIONS

GOAL: Follow up and completion of intergovernmental agreements.

Action Steps:

- *Complete an IGA with Larimer County by September 1, 2017.*
- *Complete an IGA with Severance by September 1, 2017.*
- *Complete an IGA with Weld County by May 1, 2017.*
- *Complete an IGA with CDOT on relevant I-25 corridor improvements by January 10, 2017.*

- *Work with Fort Collins and other regional partners on an IGA regarding I-25 and Prospect interchange improvements by September 1, 2017.*
- *Amend Windsor IGA by June 1, 2017 to incorporate design and use guidelines for Harmony Road.*
- *Complete an IGA with Poudre School District by December 31, 2017.*

ORGANIZATION AND FINANCE

GOAL: To provide greater access to the residents, general public and developers through increased use of social media.

Action Steps:

- *Continue quarterly distribution of Timnath newsletter - ongoing.*
- *Update website on a regular basis to keep it current, user friendly and meaningful to our residents and businesses - ongoing.*
- *Continue to build citizen email list for distribution of information - ongoing.*
- *Create an online portal for residents and potential developers to get zoning and general information on their property by December 31, 2017*

Goal: To effectively manage the Town's document system and agreement obligations.

Action Steps:

- *Continue to update and refine Laserfiche system to increase access to documents and Town's records - ongoing.*

Goal: To increase budget transparency with the residents.

Action Steps:

- *Post construction projects, their cost and funding source on the Town website and with signs at construction locations - ongoing.*
- *Include key budget components in quarterly newsletter - ongoing.*
- *Hold quarterly budget work sessions with the Town Council to update on budget status and related issues - ongoing.*

Goal: To proactively manage the Town's financial position.

Action Steps:

- *We will seek and explore expanding revenue opportunities such as sales tax for on-line purchases, legacy funding, borrowing or others by May 1, 2017.*

- *Update the Town's Sales Tax Ordinance by June 2017 to include among other things adopting new standardized definitions for self-collecting municipalities, clean-up of regulations, etc.*

GOAL: Timnath will continue to be an important partner in regional collaboration.

Action Steps:

- *Continue to participate in regional efforts like the TIF regional study in partnership with Fort Collins, Larimer County and other communities - ongoing.*
- *Continue working with the North Front Range Metropolitan Planning Organization for a cohesive approach to transportation and land use issues region-wide - ongoing.*
- *Continue to work with Larimer County Open Space Department on trail planning and coordination - ongoing.*

GOAL: Maintain a lean and effective government while responsibly using and leveraging resources for the betterment of the Town and its residents.

Action Steps:

- *Maintain strategies for budgeting for outcomes and the creation of a five-year rolling draft budget - ongoing.*
- *Develop a strategy for utilizing resources such as the Park Fund in order to implement the PROST and Comprehensive Plan by March 1, 2017.*
- *Create templates for the quick, consistent financial cost benefit analyses for future projects and developments – continuing and ongoing.*

POLICY

GOAL: To develop strategies and play influential role in the policy arena to benefit the Town of Timnath and its residents.

Action Steps:

- *Engage in legislative issues that impact Timnath and provide educational opportunities to residents. For example, monitor and engage in any future urban renewal legislation - ongoing.*

- *Participate in Colorado Municipal League’s Policy Committee and other issue oriented committees as they arise - ongoing.*

ECONOMIC DEVELOPMENT

GOAL: To attract high quality and targeted businesses and employers to Timnath and ensure responsible, sustainable growth.

Action Steps:

- *Take necessary steps, with Council concurrence, to protect our growth management area and Town edges including strategic annexations - ongoing.*
- *Continually update materials that illustrate a vision for the Town and for Old Town development for marketing purposes - ongoing.*
- *Develop and begin implementation of Town core redevelopment plan per the Dreambook - ongoing.*
- *Contract with economic development professional for assistance in contacts, outreach and marketing - completed*
- *Continue to use public/private partnerships and support the use of incentives as necessary and beneficial to attract quality development - ongoing.*

GOAL: Create and implement a “Clean, Green, and Serene” strategy that sets Timnath apart and brand the Timnath feel to realize the Town’s vision.

Action Steps:

- *Incorporate branding into public improvements and wayfinding signage - ongoing.*
- *Maintain and expand on the Community Beautification event - ongoing.*

PUBLIC SAFETY

GOAL: The Town residents will be and feel safe in our community.

Action Steps:

- *Add motorcycle police patrols to increase officer access by 2020.*
- *Identify and develop a police officer to perform the duties of school resource officer prior to the high school/ middle school opening in 2020.*
- *Develop other public safety and education programs that can be presented in schools or at neighborhood meetings - ongoing.*

- *Increase Police Department personnel to provide 24/7 coverage and continue to hire excellent officers, including the creation of a sergeant's position -ongoing.*
- *Continue to partner and contract with the Larimer County Sheriff as appropriate - ongoing.*

GOAL: To have an active, engaged and strong and positive police presence in the Community.

Action Steps:

- *Develop handouts and web information for specific crimes and post on Facebook and website - ongoing.*
- *Provide training that enhances skills and effective communication - ongoing.*
- *Send officers to Crisis Intervention Training (CIT). The training assists officers in recognizing mental health issues and tools to assist with people having a mental health crisis - ongoing.*
- *Create a citizen award program to recognize citizen public service in 2017.*